## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

(Mark one)

# ☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

#### For the quarterly period ended March 31, 2021

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_

Commission File Number: 001-38180

to

# HF FOODS GROUP INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

**81-2717873** (I.R.S. Employer Identification No.)

19319 Arenth Avenue, City of Industry, CA 91748

(Address of principal executive offices) (Zip Code)

(626) 338-1090

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, \$0.0001 par value	HFFG	Nasdaq Capital Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Non-accelerated filer Accelerated filer⊠Smaller reporting company□Emerging growth company⊠

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No 🗵

As of May 7, 2021, the registrant had 51,913,411 shares of common stock outstanding.

# HF FOODS GROUP INC. AND SUBSIDIARIES FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2021

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# PART I. FINANCIAL INFORMATION

# Item 1. Financial Statements.

## HF FOODS GROUP INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

	As of			
		March 31, 2021	]	December 31, 2020
ASSETS				
CURRENT ASSETS:				
Cash	\$	11,253,521	\$	9,580,853
Accounts receivable, net		30,267,205		24,852,212
Accounts receivable - related parties, net		1,162,466		1,266,573
Inventories, net		55,870,112		58,535,040
Advances to suppliers - related parties, net		—		196,803
Other current assets		5,387,470		4,614,164
TOTAL CURRENT ASSETS		103,940,774		99,045,645
Property and equipment, net		136,043,983		136,869,085
Operating lease right-of-use assets		15,993,197		931,630
Long-term investments		2,407,364		2,377,164
Intangible assets, net		173,075,075		175,797,650
Goodwill		68,511,941		68,511,941
Deferred tax assets		45,837		57,478
Other long-term assets		782,412		694,490
TOTAL ASSETS	\$	500,800,583	\$	484,285,083
CURRENT LIABILITIES:				
Bank overdraft	\$	10,439,475	\$	14,839,747
Line of credit	-	16,380,876	-	18,279,062
Accounts payable		36,504,111		28,391,136
Accounts payable - related parties		1,472,541		1,783,861
Current portion of long-term debt, net		5,898,994		5,641,259
Current portion of obligations under finance leases		277,336		286,903
Current portion of obligations under operating leases		637,047		308,148
Accrued expenses and other liabilities		7,363,464		6,178,144
Obligations under interest rate swap contracts		281,223		993,516
TOTAL CURRENT LIABILITIES		79,255,067		76,701,776
Long-term debt, net		86,538,440		88,008,803
Promissory note payable - related party		6,500,000		7,000,000
Obligations under finance leases, non-current		703,648		766,885
Obligations under operating leases, non-current		15,459,667		623,482
Deferred tax liabilities		45,792,129		46,382,704
TOTAL LIABILITIES		234,248,951		219,483,650
SHAREHOLDERS' EQUITY:		237,270,001		213,403,030
Preferred Stock, \$0.0001 par value, 1,000,000 shares authorized, no shares issued and outstanding as of March 31, 2021 and December 31, 2020, respectively		_		_
Common Stock, \$0.0001 par value, 100,000,000 shares authorized, 51,913,411 shares issued, and 51,913,411 shares outstanding as of March 31, 2021 and December 31, 2020, respectively		5,191		5,191
Additional paid-in capital		587,579,093		587,579,093
Accumulated deficit		(325,627,466)		(327,150,398)
TOTAL SHAREHOLDER'S EQUITY ATTRIBUTABLE TO HF FOODS GROUP INC.		261,956,818		260,433,886
Noncontrolling interests		4,594,814		4,367,547
TOTAL SHAREHOLDERS' EQUITY		266,551,632		264,801,433
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	500,800,583	\$	484,285,083
TOTAL LIADILITIES AND SHAKEHULDEKS' EQUITY	φ	500,000,303	φ	404,203,003

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

# HF FOODS GROUP INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

	For t	he three month	s end	ended March 31	
		2021		2020	
Net revenue - third parties	\$	156,991,367	\$	170,640,014	
Net revenue - related parties		2,390,461		5,163,322	
TOTAL NET REVENUE		159,381,828		175,803,336	
Cost of revenue - third parties		127,639,358		141,904,237	
Cost of revenue - related parties		2,312,879		4,924,054	
TOTAL COST OF REVENUE		129,952,237		146,828,291	
GROSS PROFIT		29,429,591		28,975,045	
DISTRIBUTION, SELLING AND ADMINISTRATIVE EXPENSES		28,127,495		29,406,593	
INCOME (LOSS) FROM OPERATIONS		1,302,096		(431,548)	
Other Income (Expenses)					
Interest income		—		131	
Interest expense		(742,141)		(1,951,569)	
Goodwill impairment loss		_		(338,191,407)	
Other income		439,559		405,650	
Change in fair value of interest rate swap contracts		1,430,892			
Total Other Income (Expenses), net		1,128,310		(339,737,195)	
INCOME (LOSS) BEFORE INCOME TAX PROVISION (BENEFIT)		2,430,406		(340,168,743)	
PROVISION (BENEFIT) FOR INCOME TAXES		607,207		(482,211)	
NET INCOME (LOSS)		1,823,199		(339,686,532)	
Less: net income attributable to noncontrolling interests		300,267		197,410	
NET INCOME (LOSS) ATTRIBUTABLE TO HF FOODS GROUP INC.	\$	1,522,932	\$	(339,883,942)	
Earnings (loss) per common share - basic and diluted	\$	0.03	\$	(6.52)	
Weighted average shares - basic and diluted		51,913,411		52,145,096	
			_		

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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# HF FOODS GROUP INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (UNAUDITED)

	Commor	ı Stock	Treasu	ry Stock			Total		
	Number of Shares	Amount	Number of Shares	Amount	Additional Paid-in Capital	Retained Earnings (Accumulated Deficit)	Shareholders' Equity Attributable to HF Foods Group Inc.	ncontrolling Interests	Total Shareholders' Equity
Balance at December 31, 2020	51,913,411	\$ 5,191		\$ _	\$587,579,093	\$(327,150,398)	\$ 260,433,886	\$ 4,367,547	\$ 264,801,433
Net income	_	_	_	_	_	1,522,932	1,522,932	300,267	1,823,199
Distribution to shareholders	_	_	_	_	_	_	_	(73,000)	(73,000)
Balance at March 31, 2021	51,913,411	5,191			587,579,093	(325,627,466)	261,956,818	 4,594,814	266,551,632
Balance at December 31, 2019	53,050,211	5,305	(905,115)	(12,038,030)	599,617,009	15,823,661	603,407,945	4,248,787	607,656,732
Net income (loss)	—					(339,883,942)	(339,883,942)	197,410	(339,686,532)
Distribution to shareholders	_	_	_	_	_	_	_	(125,000)	(125,000)
Balance at March 31, 2020	53,050,211	\$ 5,305	(905,115)	\$(12,038,030)	\$599,617,009	\$(324,060,281)	\$ 263,524,003	\$ 4,321,197	\$ 267,845,200

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements. 3

# HF FOODS GROUP INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	For the three mon 2021	ths ended March 31 2020	
Cash flows from operating activities:			
Net Income (Loss)	\$ 1,823,199	\$	(339,686,532)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation and amortization expense	4,554,783		4,526,277
Goodwill impairment loss	—		338,191,407
Gain from disposal of equipment	(3,966)		(20,349)
Allowance for doubtful accounts	(82,551)		154,365
Allowance for inventories	56,578		46,687
Deferred tax benefit (expense)	(578,934)		(931,471)
Income from equity method investment	(30,200)		(35,061)
Unrealized change in fair value of interest rate swap contracts	(712,293)		—
Changes in operating assets and liabilities:			
Accounts receivable, net	(5,332,442)		23,477,270
Accounts receivable - related parties, net	104,107		(1,784,762)
Inventories, net	2,608,350		1,780,693
Advances to suppliers - related parties	196,803		(119,681)
Other current assets	(773,306)		540,443
Security deposit - related parties	_		58,880
Other long-term assets	(96,672)		(15,900)
Accounts payable	8,112,975		(7,319,101)
Accounts payable - related parties	(311,320)		(783,154)
Advance from customers - related parties	—		213,354
Operating lease liability	(153,147)		(102,088)
Accrued expenses and other liabilities	1,185,320		436,529
Net cash provided by operating activities	10,567,284		18,627,806
Cash flows from investing activities:			
Purchase of property and equipment	(448,173)		(160,252)
Proceeds from disposal of equipment	8,000		90,879
Payment made for acquisition of B&R Realty			(94,004,068)
Net cash used in investing activities	(440,173)		(94,073,441)
Cash flows from financing activities:			
Repayment of bank overdraft	(4,400,272)		(1,477,738)
Proceeds from line of credit	155,897,706		174,101,782
Repayment of line of credit	(157,828,692)		(172,301,798)
Proceeds from long-term debt	( , , , , , , , , , , , , , , , , , , ,		75,600,000
Repayment of long-term debt	(1,477,381)		(1,346,136)
Repayment of long-term debt - related parties			(730,998)
Repayment of promissory note payable - related party	(500,000)		(/50,550)
Repayment of obligations under finance leases	(72,804)		(122,498)
Cash distribution to shareholders	(72,004)		(125,000)
Net cash provided by (used in) financing activities	(8,454,443)		73,597,614
Net increase (decrease) in cash	1,672,668		(1,848,021)
Cash at beginning of the period	9,580,853		14,538,286
		¢	
Cash at end of the period	\$ 11,253,521	\$	12,690,265

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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# HF FOODS GROUP INC. AND SUBSIDIARIES NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

# NOTE 1 - ORGANIZATION AND BUSINESS DESCRIPTION

#### **Organization and General**

HF Foods Group Inc. and subsidiaries (collectively "HF Group", or the "Company") markets and distributes fresh produce, frozen and dry food, and nonfood products to primarily Asian restaurants and other food service customers throughout the Southeast, Pacific and Mountain West regions in the United States.

The Company was originally incorporated in Delaware on May 19, 2016 as a special purpose acquisition company under the name Atlantic Acquisition Corp. ("Atlantic"), in order to acquire, through a merger, share exchange, asset acquisition, share purchase, recapitalization, reorganization or similar business combination with, one or more businesses or entities.

# **Reorganization of HF Holding**

HF Group Holding Corporation ("HF Holding") was incorporated in the State of North Carolina on October 11, 2017 as a holding company to acquire and consolidate the various operating entities under one roof. On January 1, 2018, HF Holding entered into a Share Exchange Agreement (the "Exchange Agreement") with the controlling shareholders of the 11 entities listed below in exchange for all of HF Holding's outstanding shares. Upon completion of the share exchanges, these entities became either wholly-owned or majority-owned subsidiaries of HF Holding.

- Han Feng, Inc. ("Han Feng")
- Truse Trucking, Inc. ("TT")
- Morning First Delivery, Inc. ("MFD")
- R&N Holdings, LLC ("R&N Holdings")
- R&N Lexington, LLC ("R&N Lexington")
- Kirnsway Manufacturing, Inc. ("Kirnsway")
- Chinesetg, Inc. ("Chinesetg")
- New Southern Food Distributors, Inc. ("NSF")
- B&B Trucking Services, Inc. ("BB")
- Kirnland Food Distribution, Inc. ("Kirnland")
- HG Realty LLC ("HG Realty")

In accordance with Financial Accounting Standards Board's ("FASB") Accounting Standards Codification ("ASC") 805-50-25, the transaction consummated through the Exchange Agreement has been accounted for as a transaction among entities under common control since the same shareholders controlled all these 11 entities prior to the execution of the Agreement. Furthermore, ASC 805-50-45-5 indicates that the financial statements and financial information presented for prior years also shall be retrospectively adjusted to furnish comparative information.

In accordance with ASC 805-50-30-5, when accounting for a transfer of assets or exchange of shares between entities under common control, the entity that receives the net assets or the equity interests should initially recognize the assets and liabilities transferred at their carrying amounts in the accounts of the transferring entity at the date of the transfer. If the carrying amounts of the assets and liabilities transferred differ from the historical cost of the parent of the entities under common control, then the financial statements of the receiving entity should reflect the transferred assets and liabilities at the historical cost of the parent of the parent of the entities under common control. Accordingly, the Company has recorded the assets and liabilities transferred from the above entities at their carrying amount.



The following table summarizes all the existing entities under HF Holding after the above-mentioned reorganization, together with new entities formed after the Atlantic Transactions as described below:

			Percentage of legal	
Name	Date of formation / incorporation	Place of formation / incorporation	ownership by HF Group	Principal activities
Parent:				
HF Holding	October 11, 2017	North Carolina, USA	100%	Holding Company
Subsidiaries:				
Han Feng	January 14, 1997	North Carolina, USA	100%	Foodservice distributor
Kirnland	April 11, 2006	Georgia, USA	66.7%	Foodservice distributor
NSF	December 17, 2008	Florida, USA	100%	Foodservice distributor
HF Foods Industrial, L.L.C. ("HF Foods Industrial")	December 10, 2019	North Carolina, USA	60%	Food processing company
Chinesetg	July 12, 2011	New York, USA	100%	Design and printing services provider
Kirnsway	May 24, 2006	North Carolina, USA	100%	Design and printing services provider
BB	September 12, 2001	Florida, USA	100%	Logistic service provider
MFD	April 15, 1999	North Carolina, USA	100%	Logistic service provider
TT	August 6, 2002	North Carolina, USA	100%	Logistic service provider
HG Realty	May 11, 2012	Georgia, USA	100%	Real estate holding company
R&N Charlotte, LLC ("R&N Charlotte")	July 10, 2019	North Carolina, USA	100%	Real estate holding company
R&N Holdings	November 21, 2002	North Carolina, USA	100%	Real estate holding company
R&N Lexington	May 27, 2010	North Carolina, USA	100%	Real estate holding company
273 Fifth Avenue, L.L.C. ("273 Co")	October 10, 2020	Delaware, USA	100%	Real estate lease holding company

#### **Reverse Acquisition of HF Holding**

On August 22, 2018, Atlantic consummated a reverse acquisition transaction resulting in HF Holding became the surviving entity (the "Atlantic Merger") and a wholly owned subsidiary of Atlantic (the "Atlantic Acquisition"). The stockholders of HF Holding bec the majority shareholders of Atlantic, and the Company changed its name to HF Foods Group, Inc. (Collectively, these transactions are referred to as the "Atlantic Transactions").

At closing, Atlantic issued the HF Holding stockholders an aggregate of 19,969,831 shares of its common stock, equal to approximately 88.5% of the aggregate issued and outstanding shares of Atlantic's common stock. The pre-Transaction stockholders of Atlantic owned the remaining 11.5% of the issued and outstanding shares of common stock of the combined entity.

Following the consummation of the Atlantic Transactions on August 22, 2018, there were 22,167,486 shares of common stock issued and outstanding, consisting of (i) 19,969,831 shares issued to HF Holding's stockholders pursuant to the Atlantic Merger Agreement, (ii) 400,000 shares redeemed by one of Atlantic's shareholders in conjunction with the Atlantic Transactions, (iii) 10,000 restricted shares issued to one of Atlantic's shareholders in conjunction with the Atlantic Transactions, and (iv) 2,587,655 shares originally issued to the pre-Transactions stockholders of Atlantic.

The Atlantic Acquisition was treated as a reverse acquisition under the acquisition method of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). For accounting purposes, HF Holding was considered to be acquiring Atlantic in this transaction. Therefore, the aggregate consideration paid in connection with the business combination was allocated to Atlantic's tangible and intangible assets and liabilities based on their fair market values. The assets and liabilities and results of operations of Atlantic were consolidated into the results of operations of HF Holding as of the completion of the business combination.

#### HF Holding Entities Organized Post-Atlantic Merger



On July 10, 2019, the Company, through its subsidiary Han Feng, formed a new real estate holding company, R&N Charlotte. R&N Charlotte owns a 4.66 acre tract of land with appurtenant 115,570 square foot office/warehouse/industrial facility located in Charlotte, North Carolina.

On December 10, 2019, the Company, through its subsidiary Han Feng, formed a new food processing company, HF Foods Industrial, as owner of 60% of member interests.

On October 1, 2020, the Company, through its subsidiary HF Group Holding, formed a wholly-owned new real estate lease holding company, 273 Co.

## Business Combination with B&R Global Holdings Inc. ("B&R Global")

On November 4, 2019, HF Group consummated a merger transaction resulting in B&R Global becoming a wholly owned subsidiary of the Company. At closing, the Company acquired 100% of the controlling interest of B&R Global, in exchange for the issuance of 30,700,000 shares of Common Stock of the Company to the shareholders of B&R Global. Pursuant to the B&R Merger Agreement, the aggregate fair value of the consideration paid by HF Group in the Business Combination was \$576,699,494, based on the closing share price of the Company's common stock at the date of Closing.

B&R Global was formed in 2014 as a holding company to acquire and consolidate the various operating entities (listed below) under one roof. Through its subsidiaries, B&R Global supplies foodservice items to approximately 5,000 restaurants across 11 Western states. The merger with HF Group, created what the Company believes is the largest food distributor to Asian restaurants in the United States. The combined entity now has 13 distribution centers strategically located in 8 states across the Southeast, Pacific and Mountain West regions of the United States and serves over 10,000 restaurants across 22 states with a fleet of over 300 refrigerated vehicles, a workforce of over 780 employees and subcontractors. The Company is also supported by two call centers in China which provide round-the-clock sales and service supports to its customers, who mainly converse in Mandarin or Chinese dialects.

The following table summarizes the entities under B&R Global in the Business Combination:

Name	Date of formation / incorporation	Place of formation / incorporation	Percentage of legal ownership by B&R Global	Principal activities
Parent:				
B&R Global	January 3, 2014	Delaware, USA	_	Holding Company
Subsidiaries:				
B&L Trading, LLC ("BNL")	July 18, 2013	Washington, USA	100%	Foodservice distributor
Capital Trading, LLC ("UT")	March 10, 2003	Utah, USA	100%	Foodservice distributor
Great Wall Seafood LA, LLC ("GW")	March 7, 2014	California, USA	100%	Foodservice distributor
Min Food, Inc. ("MIN")	May 29, 2014	California, USA	60.25%	Foodservice distributor
Monterey Food Service, LLC ("MS")	September 14, 2017	California, USA	65%	Foodservice distributor
Mountain Food, LLC ("MF")	May 2, 2006	Colorado, USA	100%	Foodservice distributor
Ocean West Food Services, LLC ("OW")	December 22, 2011	California, USA	67.5%	Foodservice distributor
R & C Trading L.L.C. ("RNC")	November 26, 2007	Arizona, USA	100%	Foodservice distributor
Rongcheng Trading, LLC ("RC")	January 31, 2006	California, USA	100%	Foodservice distributor
Win Woo Trading, LLC ('WW")	January 23, 2004	California, USA	100%	Foodservice distributor
Irwindale Poultry, LLC ("IP")	December 27, 2017	California, USA	100%	Poultry processing company
Lin's Farms, LLC ("LNF")	July 2, 2014	Utah, USA	100%	Poultry processing company
Kami Trading, Inc. ("KAMI")	November 20, 2013	California, USA	100%	Import service provider
American Fortune Foods, Inc. ("AF")	February 19, 2014	California, USA	100%	Logistic and import service provider
B&R Group Logistics Holding, LLC ("BRGL")	July 17, 2014	Delaware, USA	100%	Logistic service provider
Best Choice Trucking, LLC ("BCT")	January 1, 2011	California, USA	100%	Logistic service provider
Fuso Trucking Corp. ("FUSO")	January 20, 2015	California, USA	VIE*	Logistic service provider
GM Food Supplies, Inc. ("GM")	March 22, 2016	California, USA	100%	Logistic service provider
Golden Well, Inc. ("GWT")	November 8, 2011	California, USA	100%	Logistic service provider
Happy FM Group, Inc. ("HFM")	April 9, 2014	California, USA	100%	Logistic service provider
Hayward Trucking, Inc. ("HRT")	September 5, 2012	California, USA	100%	Logistic service provider
KYL Group, Inc. ("KYL")	April 18, 2014	Nevada, USA	100%	Logistic service provider
Lin's Distribution Inc., Inc. ("LIN")	February 2, 2010	Utah, USA	100%	Logistic service provider
MF Food Services, Inc. ("MFS")	December 21, 2017	California, USA	100%	Logistic service provider
New Berry Trading, LLC ("NBT")	September 5, 2012	California, USA	100%	Logistic service provider
Royal Service, Inc. ("RS")	December 29, 2014	Oregon, USA	100%	Logistic service provider
Royal Trucking Services, Inc. ("RTS")	May 19, 2015	Washington, USA	100%	Logistic service provider
Yi Z Service, LLC ("YZ")	October 2, 2017	California, USA	100%	Logistic service provider

\* At the acquisition date and as of March 31, 2021, B&R Global consolidates FUSO, which is considered as a variable interest entity ("VIE") under U.S. GAAP, due to its pecuniary and contractual interest in this entity as a result of the funding arrangements outlined in the entity.

# Acquisition of Real Estate Companies

On January 17, 2020, the Company completed the transactions contemplated by that certain membership interest purchase agreement dated the same date (the "Purchase Agreement") by and among its subsidiary B&R Global, B&R Group Realty Holding, LLC ("BRGR"), and nine subsidiary limited liability companies wholly owned by BRGR (the "BRGR Subsidiaries") (the "Realty Acquisition"). Pursuant to the Purchase Agreement, B&R Global acquired all equity membership interests in the BRGR Subsidiaries, which own 10 warehouse facilities that were being leased by the Company for its operations in California, Arizona, Utah, Colorado, Washington, and Montana for purchase consideration of \$101,269,706. Consideration for Realty

Acquisition was funded by (i) \$75.6 million in mortgage-backed term loans financed under the Second Amended Credit Agreement (see Note 11 for additional information), (ii) issuance by B&R Global of a \$7.0 million Unsecured Subordinated Promissory Note (the "Note") to BRGR, and (iii) payment of \$18.7 million from funds drawn from the Company's revolving credit facility.

The following table summarizes B&R Global's additional wholly owned subsidiaries as a result of the Realty Acquisition:

Name	Date of formation / incorporation	Place of formation / incorporation	Percentage of legal ownership by B&R Global	Principal activities
A & Kie, LLC ("AK")	March 26, 2010	Arizona, USA	100%	Real estate holding company
B & R Realty, LLC ("BRR")	August 28, 2013	California, USA	100%	Real estate holding company
Big Sea Realty, LLC ("BSR")	April 3, 2013	Washington, USA	100%	Real estate holding company
Fortune Liberty, LLC ("FL")	November 22, 2006	Utah, USA	100%	Real estate holding company
Genstar Realty, LLC ("GSR")	February 27, 2012	California, USA	100%	Real estate holding company
Hardin St Properties, LLC ("HP")	December 5, 2012	Montana, USA	100%	Real estate holding company
Lenfa Food, LLC ("LF")	February 14, 2002	Colorado, USA	100%	Real estate holding company
Lucky Realty, LLC ("LR")	September 3, 2003	California, USA	100%	Real estate holding company
Murray Properties, LLC ("MP")	February 27, 2013	Utah, USA	100%	Real estate holding company

# NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Presentation and Principles of Consolidation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. GAAP for interim financial information pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC") and have been consistently applied. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. These financial statements should be read in conjunction with the audited financial statements and notes thereto for the fiscal years ended December 31, 2020 and 2019. Operating results for the three month periods ended March 31, 2021 are not necessarily indicative of the results that may be expected for the year ending December 31, 2021.

The unaudited condensed consolidated financial statements include the financial statements of HF Group, its subsidiaries and the VIE. The VIE has been accounted for at historical cost and prepared on the basis as if common control had been established as of the beginning of the first period presented in the accompanying unaudited condensed consolidated financial statements. All inter-company balances and transactions have been eliminated upon consolidation.

U.S. GAAP provides guidance on the identification of VIE and financial reporting for entities over which control is achieved through means other than voting interests. The Company evaluates each of its interests in an entity to determine whether or not the investee is a VIE and, if so, whether the Company is the primary beneficiary of such VIE. In determining whether the Company is the primary beneficiary, the Company considers if the Company (1) has power to direct the activities that most significantly affect the economic performance of the VIE, and (2) receives the economic benefits of the VIE that could be significant to the VIE. If deemed the primary beneficiary, the Company consolidates the VIE.

As of March 31, 2021 and December 31, 2020, FUSO is considered to be a VIE. FUSO was established solely to provide exclusive services to the Company. The entity lacks sufficient equity to finance its activities without additional subordinated financial support from the Company, and the Company has the power to direct the VIE's activities. In addition, the Company receives the economic benefits from the entity and has concluded that the Company is a primary beneficiary.

The carrying amounts of the assets, liabilities, the results of operations and cash flows of the VIE included in the Company's unaudited condensed consolidated balance sheets, statements of operations, and statements of cash flows are as follows:

March 31, December 3 2021 2020		,
\$ 242,014	\$	47,822
109,390		115,934
\$ 351,404	\$	163,756
\$ 664,128	\$	496,234
33,134		39,475
\$ 697,262	\$	535,709
\$ \$	\$ 242,014 109,390 \$ 351,404 \$ 664,128 33,134	2021 \$ 242,014 \$ 109,390 \$ 351,404 \$ \$ \$ 6664,128 \$ 33,134

		For the three mon	For the three months ended March 31 2021 2020		
	-	2021		2020	
Net revenue	\$	\$ 453,174	\$	666,428	
Net income	4	\$ 26,095	\$	64,778	

	Fo	For the three months ended March 3					
		2021		2020			
Net cash provided by operating activities	\$	86,743	\$	314,224			
Net cash provided by (used in) financing activities		16,441		(222,137)			
Net increase in cash and cash equivalents	\$	103,184	\$	92,087			

# Noncontrolling Interests

U.S. GAAP requires that noncontrolling interests in subsidiaries and affiliates be reported in the equity section of a company's balance sheet. In addition, the amounts attributable to the net income (loss) of those subsidiaries are reported separately in the consolidated statements of operations.

As of March 31, 2021 and December 31, 2020, noncontrolling interests consisted of the following:

Name of Entity	Percentage of noncontrolling interest ownership	March 31, 2021		ecember 31, 2020
Kirnland	33.33%	\$ 1,516,750	\$	1,384,780
MIN	39.75%	974,044		889,596
MS	35.00%	457,107		459,816
OW	32.50%	1,646,913		1,633,355
Total		\$ 4,594,814	\$	4,367,547

# Uses of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during each reporting period. Actual results could differ from those estimates. Significant accounting estimates reflected in the Company's unaudited condensed consolidated financial statements include, but are not limited to, allowance for doubtful accounts, useful lives of property and equipment, lease assumptions, impairment of long-lived assets, long-term investments, goodwill, the purchase price allocation and fair value of noncontrolling interests with respect to business combinations, realization of deferred tax assets, and uncertain income tax positions.

Cash



The Company considers all highly liquid investments purchased with a maturity of three or fewer months to be cash equivalents. As of March 31, 2021 and December 31, 2020, the Company had no cash equivalents.

#### Accounts Receivable, net

Accounts receivable represent amounts due from customers in the ordinary course of business and are recorded at the invoiced amount and do not bear interest. Receivables are presented net of the allowance for doubtful accounts in the accompanying consolidated balance sheets. The Company evaluates the collectability of its accounts receivable and determines the appropriate allowance for doubtful accounts based on a combination of factors. When the Company is aware of a customer's inability to meet its financial obligation, a specific allowance for doubtful accounts is recorded, reducing the receivable to the net amount the Company reasonably expects to collect. In addition, allowances are recorded for all other receivables based on historic collection trends, write-offs and the aging of receivables. The Company uses specific criteria to determine uncollectible receivables to be written off, including, e.g., bankruptcy filings, the referral of customer accounts to outside parties for collection, and the length that accounts remain past due. As of March 31, 2021 and December 31, 2020, allowances for doubtful accounts were \$830,306 and \$909,182, respectively.

#### Inventories, net

The Company's inventories, consisting mainly of food and other food service-related products, are primarily considered as finished goods. Inventory costs, including the purchase price of the product and freight charges to deliver it to the Company's warehouses, are net of certain cash or non-cash consideration received from vendors. The Company assesses the need for valuation allowances for slow-moving, excess and obsolete inventories by estimating the net recoverable value of such goods based upon inventory category, inventory age, specifically identified items, and overall economic conditions. Inventories are stated at the lower of cost or net realizable value using the first-in, first-out (FIFO) method. As of March 31, 2021 and December 31, 2020, the valuation allowance was \$202,655 and \$146,078, respectively.

#### Property and Equipment, net

Property and equipment are stated at cost, less accumulated depreciation and amortization. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets. Following are the estimated useful lives of the Company's property and equipment:

	Estimated useful lives (years)
Automobiles	3 — 7
Buildings and improvements	7 — 39
Furniture and fixtures	4 — 10
Machinery and equipment	3 — 10

Repair and maintenance costs are charged to expense as incurred, whereas the cost of renewals and betterment that extends the useful lives of property, plant and equipment are capitalized as additions to the related assets. Retirements, sales and disposals of assets are recorded by removing the cost and accumulated depreciation from the asset and accumulated depreciation accounts with any resulting gain or loss reflected in the consolidated statements of operations in other income or expenses.

#### **Business Combinations**

The Company accounts for its business combinations using the purchase method of accounting in accordance with ASC 805 ("ASC 805"), *Business Combinations*. The purchase method of accounting requires that the consideration transferred be allocated to the assets, including separately identifiable assets and liabilities the Company acquired, based on their estimated fair values. The consideration transferred in an acquisition is measured as the aggregate of the fair values at the date of exchange of the assets given, liabilities incurred, and equity instruments issued as well as the contingent considerations and all contractual contingencies as of the acquisition date. Identifiable assets, liabilities and contingent liabilities acquired or assumed are measured separately at their fair value as of the acquisition date, irrespective of the extent of any non-controlling interests. The excess of (i) the total of cost of acquisition, fair value of the noncontrolling interests and acquisition date fair value of any previously held equity interest in the acquiree over, (ii) the fair value of the identifiable net assets of the acquiree, is recorded as goodwill. If the cost of acquisition is less than the fair value of the net assets of the subsidiary acquired, the difference is recognized directly in earnings.

The Company estimates the fair value of assets acquired and liabilities assumed in a business combination. While the Company uses its best estimates and assumptions to accurately value assets acquired and liabilities assumed at the acquisition date, its estimates are inherently uncertain and subject to refinement. Significant estimates in valuing certain intangible assets include, but are not limited to future expected revenues and cash flows, useful lives, discount rates, and selection of comparable companies. Although the Company believes the assumptions and estimates it has made in the past have been reasonable and appropriate, they are based in part on historical experience and information obtained from management of the acquired companies and are inherently uncertain. During the measurement period, which may be up to one year from the acquisition date, the Company records adjustments to the assets acquired and liabilities assumed of the corresponding offset to goodwill. On the conclusion of the measurement period or final determination of the values of assets acquired or liabilities assumed, whichever comes first, any subsequent adjustments are recorded to the Company's consolidated statements of operations.

Transaction costs associated with business combinations are expensed as incurred, and are included in distribution, selling and administrative expenses in the Company's consolidated statements of operations. The results of operations of the businesses that the Company acquired are included in the Company's consolidated financial statements from the date of acquisition.

#### Goodwill

Goodwill represents the excess of the purchase price over the fair value of net assets acquired in a business combination. The Company tests goodwill for impairment at least annually, in the fourth quarter, or whenever events or changes in circumstances indicate that goodwill might be impaired.

The Company reviews the carrying values of goodwill and identifiable intangibles whenever events or changes in circumstances indicate that such carrying values may not be recoverable and annually for goodwill and indefinite lived intangible assets as required by ASC Topic 350 ("ASC 350"), *Intangibles* — *Goodwill and Other*. This guidance provides the option to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying value. If, based on a review of qualitative factors, it is more likely than not that the fair value of a reporting unit is less than its carrying value, the Company performs a quantitative analysis. If the quantitative analysis indicates the carrying value of a reporting unit exceeds its fair value, the Company measures any goodwill impairment losses as the amount by which the carrying amount of a reporting unit exceeds its fair value, not to exceed the total amount of goodwill allocated to that reporting unit.

The Company opted for the early adoption of Accounting Standards Update ("ASU") 2017-4, *Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment.* The standard simplifies the subsequent measurement of goodwill by removing Step 2 of the current goodwill impairment test, which requires a hypothetical purchase price allocation. Under the new standard, an impairment loss will be recognized in the amount by which a reporting unit's carrying value exceeds its fair value, not to exceed the carrying amount of goodwill.

#### **Intangible Assets**

Intangible assets are carried at cost and amortized on a straight-line basis over their estimated useful lives. The Company determines the appropriate useful life of its intangible assets by measuring the expected cash flows of acquired assets. The estimated useful lives of intangible assets are as follows:

	Estimated useful lives
	(years)
Tradenames	10
Customer relationships	20

# Long-term Investments

The Company's investments in unconsolidated entities consist of equity investment and investment without readily determinable fair value.

The Company follows ASC Topic 321 ("ASC 321"), *Investments – Equity Securities*, using the measurement alternative to measure investments in investees that do not have readily determinable fair value and over which the Company does not have significant influence at cost, less any impairment, plus or minus changes resulting from observable price changes in orderly transactions for identical or similar investments of the same issuer, if any. The Company makes a qualitative assessment of whether the investment is impaired at each reporting date. If a qualitative assessment indicates that the investment is impaired, the Company has to estimate the investment's fair value in accordance with the principles of ASC Topic 820 ("ASC 820"), *Fair* 

*Value Measurements and Disclosures.* If the fair value is less than the investment's carrying value, the entity has to recognize an impairment loss in earnings equal to the difference between the carrying value and fair value.

Investments in entities in which the Company can exercise significant influence but does not own a majority equity interest or control are accounted for using the equity method of accounting in accordance with ASC Topic 323 ("ASC 323"), *Investments-Equity Method and Joint Ventures*. Under the equity method, the Company initially records its investment at cost and the difference between the cost and the fair value of the underlying equity in the net assets of the equity investee is recognized as equity method goodwill, which is included in the equity method investment on the consolidated balance sheets. The equity method goodwill is not subsequently amortized and is not tested for impairment under ASC 350. The Company subsequently adjusts the carrying amount of the investment to recognize the Company's proportionate share of each equity investee's net income or loss into earnings after the date of investment. The Company evaluates the equity method investments for impairment under ASC 323. An impairment loss on the equity method investments is recognized in earnings when the decline in value is determined to be other-than-temporary.

The Company did not record any impairment loss on its long-term investments as of March 31, 2021 and December 31, 2020.

#### Impairment of Long-lived Assets Other Than Goodwill

The Company assesses its long-lived assets such as property and equipment for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. Factors which may indicate potential impairment include a significant underperformance related to the historical or projected future operating results or a significant negative industry or economic trend. Recoverability of these assets is measured by comparison of their carrying amounts to future undiscounted cash flows the assets are expected to generate. If property and equipment, and intangible assets are considered to be impaired, the impairment to be recognized equals the amount by which the carrying value of the assets exceeds their fair value. The Company did not record any impairment loss on its long-lived assets as of March 31, 2021 and December 31, 2020.

#### **Revenue Recognition**

The Company recognizes revenue from the sale of products when title and risk of loss passes and the customer accepts the goods, which occurs at delivery. Sales taxes invoiced to customers and remitted to government authorities are excluded from net sales.

The Company follows ASU 2014-09, Revenue from Contracts with Customers (Topic 606). The Company recognizes revenue that represents the transfer of goods and services to customers in an amount that reflects the consideration to which the Company expects to be entitled in such exchange. This requires the Company to identify contractual performance obligations and determine whether revenue should be recognized at a point in time or over time, based on when control of goods and services transfer to a customer. The majority of the Company's contracts have one single performance obligation, as the promise to transfer the individual goods is not separately identifiable from other promises in the contracts and is, therefore, not distinct. The Company's revenue streams are recognized at a specific point in time.

For the three month periods ended March 31, 2021 and 2020, revenue recognized from performance obligations related to prior periods was insignificant. Revenue expected to be recognized in any future periods related to remaining performance obligations is insignificant.

The following table summarizes disaggregated revenue from customers by geographic locations:

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	 For the Three Months Ended			
	March 31, 2021		March 31, 2020	
Arizona	\$ 11,139,602	\$	10,011,749	
California	53,071,420		67,664,956	
Colorado	9,475,566		8,908,993	
Florida	19,385,243		19,085,809	
Georgia	14,609,025		14,102,255	
North Carolina	30,027,159		29,717,516	
Utah	13,335,605		14,998,375	
Washington	8,338,208		11,313,683	
Total	\$ 159,381,828	\$	175,803,336	

# Shipping and Handling Costs

Shipping and handling costs, which include costs related to the selection of products and their delivery to customers, are included in distribution, selling and administrative expenses. Shipping and handling costs were \$1,925,773 and \$2,558,233 for the three months ended March 31, 2021 and 2020, respectively.

# **Income Taxes**

The Company accounts for income taxes under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements. Under this method, the Company determines deferred tax assets and liabilities on the basis of the differences between the financial statement and tax bases of assets and liabilities by using enacted tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in income in the period that includes the enactment date.

The Company recognizes deferred tax assets to the extent that it believes that these assets are more likely than not to be realized. In making such a determination, the Company considers all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, tax-planning strategies, and results of recent operations. If the Company determines that it would be able to realize its deferred tax assets in the future in excess of their net recorded amount, the Company would make an adjustment to the deferred tax asset valuation allowance, which would reduce the provision for income taxes.

The Company records uncertain tax positions in accordance with ASC 740 ("ASC 740"), *Income Taxes*, on the basis of a two-step process in which (1) the Company determines whether it is more likely than not that the tax positions will be sustained on the basis of the technical merits of the position and (2) for those tax positions that meet the more-likely-than-not recognition threshold, the Company recognizes the largest amount of tax benefit that is more than 50 percent likely to be realized upon ultimate settlement with the related tax authority. The Company does not believe that there were any uncertain tax positions at March 31, 2021 and December 31, 2020.

The Company adopted ASU 2019-12 ("ASU 2019-12"), *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes*, on January 1, 2021. ASU 2019-12 is intended to simplify various aspects related to managerial accounting for income taxes. The adoption had no material impact on the Company's consolidated financial statements.

# Leases

The Company accounts for leases following ASU 2016-02, Leases (Topic 842) ("Topic 842").

As a result of the Realty Acquisition (see Note 7 for additional information), nine leases previously included in the operating lease asset and liabilities balance were eliminated during consolidation. As of March 31, 2021, the balances for operating lease assets were \$15,993,197 and liabilities were \$16,096,714. As of December 31, 2020, the balances for operating lease assets were \$931,630 and liabilities were \$931,630. See Note 12 for additional information.

The Company determines if an arrangement is a lease at inception. Operating leases are included in operating lease right-of-use ("ROU") assets, current portion of obligations under operating leases, and obligations under operating leases, non-current on

the Company's consolidated balance sheets. Finance leases are included in property and equipment, net, current portion of finance lease liabilities, and finance lease liabilities, non-current on the consolidated balance sheets.

Operating lease ROU assets and operating lease liabilities are recognized based on the present value of the future minimum lease payments over the lease term at commencement date. As most of the Company's leases do not provide an implicit rate, the Company uses its incremental borrowing rate based on the information available at commencement date in determining the present value of future payments. The operating lease ROU asset also includes any lease payments made and excludes lease incentives and initial direct costs incurred. The Company's lease terms may include options to extend or terminate the lease when it is reasonably certain that the Company will exercise that option. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term.

## **Earnings Per Share**

The Company computes earnings per share ("EPS") in accordance with ASC Topic 260 ("ASC 260"), *Earnings per Share*. ASC 260 requires companies with complex capital structures to present basic and diluted EPS. Basic EPS is measured as net income divided by the weighted average common shares outstanding for the period. Diluted EPS is similar to basic EPS but presents the dilutive effect on a per share basis of potential common shares (e.g., convertible securities, options and warrants) as if they had been converted at the beginning of the periods presented, or issuance date, if later. Potential common shares that have an anti-dilutive effect (i.e., those that increase income per share or decrease loss per share) are excluded from the calculation of diluted EPS. There is no anti-dilutive effect for the three month periods ended March 31, 2021 and 2020.

#### Fair Value of Financial Instruments

The Company follows the provisions of FASB ASC 820, *Fair Value Measurements and Disclosures*. ASC 820 clarifies the definition of fair value, prescribes methods for measuring fair value, and establishes a fair value hierarchy to classify the inputs used in measuring fair value as follows:

- Level 1 Inputs are unadjusted quoted prices in active markets for identical assets or liabilities available at the measurement date.
- Level 2 Inputs are unadjusted quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets and liabilities in markets that are not active, inputs other than quoted prices that are observable, and inputs derived from or corroborated by observable market data.
- Level 3 Inputs are unobservable inputs which reflect the reporting entity's own assumptions about what assumptions market participants would use in pricing the asset or liability based on the best available information.

Any transfers of assets or liabilities between Level 1, Level 2, and Level 3 of the fair value hierarchy will be recognized at the end of the reporting period in which the transfer occurs. There were no transfers between fair value levels in any of the periods presented herein.

The carrying amounts reported in the unaudited condensed consolidated balance sheets for cash, accounts receivable, advances to suppliers, other current assets, accounts payable, bank overdraft, income tax payable, current portion of long-term debt, current portion of obligations under finance and operating leases, and accrued expenses and other liabilities approximate their fair value based on the short-term maturity of these instruments.

# **Derivative Financial Instrument**

In accordance with the guidance in ASC Topic 815 ("ASC 815"), *Derivatives and Hedging*, derivative financial instruments are recognized as assets or liabilities on the unaudited condensed consolidated balance sheets at fair value. The Company has not designated its interest rate swap ("IRS") contracts as hedges for accounting treatment. Pursuant to U.S. GAAP, income or loss from fair value changes for derivatives that are not designated as hedges by management are reflected as income or loss on the statement of operations. Net amounts received or paid under the interest rate swap contracts are recognized as an increase or decrease to interest expense when such amounts are incurred. The Company is exposed to credit loss in the event of nonperformance by the counterparty.

#### **Concentrations and Credit Risk**

Credit risk



Accounts receivable are typically unsecured and derived from revenue earned from customers, and thereby exposed to credit risk. The risk is mitigated by the Company's assessment of its customers' creditworthiness and its ongoing monitoring of outstanding balances.

#### Concentration risk

There were no receivables from any one customer representing more than 10% of the Company's consolidated gross accounts receivable at March 31, 2021 and December 31, 2020.

For the three months ended March 31, 2021 and 2020, no supplier accounted for more than 10% of the total cost of revenue. As of March 31, 2021, there were two suppliers that accounted for 24% and 11% of total outstanding advance payments, and no supplier that accounted for advance payments to related parties. As of December 31, 2020, two suppliers accounted for 22% and 18% of total outstanding advance payments, and one supplier accounted for 96% of advance payments to related parties, respectively.

#### **Recent Accounting Pronouncements**

In June 2016, the FASB issued ASU 2016-13 ("ASU 2016-13"), *Measurement of Credit Losses on Financial Instruments (Topic 326): Measurement of Credit Losses on Financial Instruments*". ASU 2016-13 requires companies to measure credit losses utilizing a methodology that reflects expected credit losses and requires a consideration of a broader range of reasonable and supportable information to inform credit loss estimates. ASU 2016-13 was further amended in November 2019 in "Codification Improvements to Topic 326, Financial Instruments-Credit losses". This guidance is effective for fiscal years beginning after December 15, 2019, including those interim periods within those fiscal years. For emerging growth companies, the effective date has been extended to fiscal years beginning after December 31, 2022. The Company will adopt this ASU within the annual reporting period of December 31, 2023. The Company is currently assessing the impact of adopting this standard, but based upon its preliminary assessment, does not expect the adoption of this guidance to have a material impact on its consolidated financial statements.

## NOTE 3 - ACCOUNTS RECEIVABLE, NET

Accounts receivable, net consisted of the following:

	As	of March 31, 2021	A	s of December 31, 2020
Accounts receivable	\$	31,097,511	\$	25,761,394
Less: allowance for doubtful accounts		(830,306)		(909,182)
Accounts receivable, net	\$	30,267,205	\$	24,852,212

Movement of allowance for doubtful accounts is as follows:

	For the Three	Moi	nths Ended
	 March 31, 2021		March 31, 2020
Beginning balance	\$ 909,182	\$	623,970
Increase (decrease) in provision for doubtful accounts	(82,551)		231,274
Less: write off/ (recovery)	3,675		(35,437)
Ending balance	\$ 830,306	\$	819,807

# NOTE 4 - LONG-TERM INVESTMENTS

Long-term investments consisted of the following:

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	Ownership as of March 31, 2021	As of March 31, 2021			s of December 31, 2020
Asahi Food, Inc.	49%	\$	607,364	\$	577,164
Pt. Tamron Akuatik Produk Industri	12%		1,800,000		1,800,000
Total		\$	2,407,364	\$	2,377,164

The investment in Pt. Tamron Akuatik Produk Industri is accounted for using the measurement alternative under ASC 321, which is measured at cost, less any impairment, plus or minus changes resulting from observable price changes in orderly transactions for identical or similar investments, if any. The investment in Asahi Food, Inc. is accounted for under the equity method due to the fact that the Company has significant influence but does not exercise full control over this investee. The Company believes there was no impairment as of March 31, 2021 and December 31, 2020 for these investments.

# NOTE 5 - PROPERTY AND EQUIPMENT, NET

Property and equipment, net consisted of the following:

	As	s of March 31, 2021	A	s of December 31, 2020
Automobiles	\$	24,549,095	\$	24,544,094
Building		71,285,127		71,285,127
Building improvements		9,923,124		9,807,234
Furniture and fixtures		223,995		223,996
Land		52,125,900		52,125,900
Machinery and equipment		14,056,946		13,498,211
Subtotal		172,164,187		171,484,562
Less: accumulated depreciation		(36,120,204)		(34,615,477)
Property and equipment, net	\$	136,043,983	\$	136,869,085

The Company acquired \$102,331,567 of property and equipment resulting from an acquisition of assets from B&R Realty Group on January 17, 2020. See Note 7 for additional information.

Depreciation expense was \$1,526,691 and \$1,651,505 for the three month periods ended March 31, 2021 and 2020, respectively.

# NOTE 6 - BUSINESS COMBINATION WITH B&R GLOBAL

Effective November 4, 2019, HF Group acquired 100% of the controlling interest of B&R Global, in exchange for 30,700,000 shares of HF Group Common Stock. HF Group is considered as both the legal and accounting acquirer based on the fact that there was no change of control in connection with this Business Combination. The aggregate fair value of the consideration paid by HF Group in the Business Combination is \$576,699,494 and is based on the closing share price of the Company's common stock at the date of Closing.

The Company recorded acquired intangible assets of \$188,503,000. These intangible assets include tradenames valued at \$29,303,000 and customer relationships valued at \$159,200,000. The associated goodwill and intangible assets are not deductible for tax purposes.

# NOTE 7 - ACQUISITION OF B&R REALTY SUBSIDIARIES

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On January 17, 2020, B&R Global acquired 100% equity membership interests of the subsidiaries of BRGR, which own warehouse facilities that were being leased to B&R Global for its operations in California, Arizona, Utah, Colorado, Washington, and Montana. CEO of the Company, Xiao Mou Zhang, managed and owned an 8.91% interest in BRGR. The total purchase price for the acquisition was \$101,269,706, based on independent appraisals of the fair market value of the properties.

The Company notes that substantially all of the fair value of the gross assets acquired is concentrated in a group of similar assets (land and buildings all used for warehousing and distribution purposes). As such, the acquisition of BRGR Subsidiaries would be deemed an asset acquisition under ASC 805-10-55, and the total purchase price is allocated on a relative fair value basis to the net assets acquired.

Consideration for the acquisition was funded by (i) \$75.6 million in mortgage-backed term loans financed under the Second Amended Credit Agreement (see Note 11 for additional information), (ii) issuance by B&R Global of a \$7.0 million Unsecured Subordinated Promissory Note to BRGR maturing on January 17, 2030, and (iii) payment of \$18.7 million from funds drawn from the Company's revolving credit facility. The reissuance of the mortgage-backed term loans released BRGR from its obligations to the lenders under the First Amended Credit Agreement (See Note 11 for additional information) and predecessor financing arrangements.

The following table presents the estimated fair value of the assets acquired and liabilities assumed at the date of acquisition:

Cash	\$ 265,639
Automobile	33,690
Prepaids	39,193
Land	48,734,042
Buildings	53,563,835
Total assets acquired	102,636,399
Accounts payable and accrued expenses	1,366,693
Total liabilities assumed	1,366,693
Net assets acquired	\$ 101,269,706

# NOTE 8 - GOODWILL AND ACQUIRED INTANGIBLE ASSETS

#### Goodwill

The changes in HF Group's carrying amount of goodwill by reporting unit are presented below:

	HF		B&R Global	Total
Balance at December 31, 2020	\$ -	- \$	68,511,941	\$ 68,511,941
Impairment loss	_	-	—	—
Balance at March 31, 2021	\$ -	- \$	68,511,941	\$ 68,511,941

The Company booked approximately \$406.7 million of goodwill on December 31, 2019, resulting from the completion of business combination with B&R Global, which represents the excess of the purchase price over the fair value of net assets acquired. HF Group acquired 100% of the controlling interest of B&R Global, in exchange for 30,700,000 consideration shares of HF Group Common Stock, valued at \$576,699,494 based upon the closing share price of the Company's common stock at the date of Closing on November 4, 2019. The Company's policy is to test goodwill for impairment annually in the fourth quarter, or more frequently if certain triggering events or circumstances indicate it could be impaired. Potential impairment indicators include (but are not limited to) macroeconomic conditions, industry and market considerations, cost factors, overall financial performance, other relevant entity-specific events, specific events affecting the reporting unit, or sustained decrease in share price.

Towards the end of first quarter of fiscal year 2020, the Company experienced significant decline in business volume due to mandatory stay-at-home orders issued by governmental authorities in response to the intensification of the COVID-19 pandemic. The Company determined that the B&R Global reporting unit was very sensitive to these declines and that it was more likely than not that an impairment may exist. The Company, therefore, performed an analysis of the fair value of the B&R

Global reporting unit as of March 31, 2020 using a discounted cash flow method for goodwill impairment testing purposes. Based upon the analysis, the Company concluded that the carrying value of its B&R Global reporting unit exceeded its fair value by approximately \$338.2 million. As a result, the company recorded the amount as impairment loss during the first quarter of fiscal year 2020.

The Company estimated the fair values of the B&R Global reporting unit using the income approach, discounting projected future cash flows based upon management's expectations of the current and future operating environment. The calculation of the impairment charge includes substantial fact-based determinations and estimates including weighted average cost of capital ("WACC"), future revenue, profitability, perpetual growth rates and fair values of assets and liabilities. The fair value conclusions as of March 31, 2020 for the reporting unit are highly sensitive to changes in the WACC, which consider observable data about guideline publicly traded companies, an estimated market participant's expectations about capital structure and risk premiums. The Company corroborated the reasonableness of the estimated reporting unit fair values by reconciling to its enterprise value and market capitalization. The Company also observed that the WACC applied on March 31, 2020 increased significantly from the original WACC value as of the acquisition date, mainly driven by the increased risk and volatility observed in the market. Volatility had primarily been due to concerns about demand for food distribution services, as restaurant activity in much of the country had been reduced to takeout and delivery offerings. Continued uncertainty about the removal or perpetuation of these restrictions and levels of consumer spending cause ongoing volatility.

In addition, the fair value of the goodwill is sensitive to the changes in the assumptions used in the projected cash flows, which include forecasted revenues and perpetual growth rates, among others, all of which require significant judgment by management. The Company has used recent historical performance, current forecasted financial information, and broad-based industry and economic statistics as a basis to estimate the key assumptions utilized in the discounted cash flow model. These key assumptions are inherently uncertain and require a high degree of estimation and judgment and are subject to change based on future conditions, industry and global economic and geo-political factors, and the timing and success of the Company's implementation of current strategic initiatives.

Using historic monthly sales run rate and forecasted sales run rates for the next year, the Company performed goodwill impairment assessment and concluded no further impairment is required as of March 31, 2021.

#### Acquired Intangible Assets

In connection with the Business Acquisition of B&R Global, HF Group acquired \$188,503,000 of intangible assets, primarily representing tradenames and customer relationships, which have an estimated amortization period of approximately 10 years and 20 years, respectively. The components of the intangible assets are as follows:

	As of March 31, 2021				As of December 31, 2020						
		Gross Carrying Amount		Accumulated Amortization	Net Carrying amount		Gross Carrying Amount		Accumulated Amortization		Net Carrying Amount
Tradenames	\$	29,303,000	\$	(4,151,258)	\$ 25,151,742	\$	29,303,000	\$	(3,418,683)	\$	25,884,317
Customer relationships		159,200,000		(11,276,667)	147,923,333		159,200,000		(9,286,667)		149,913,333
Total	\$	188,503,000	\$	(15,427,925)	\$ 173,075,075	\$	188,503,000	\$	(12,705,350)	\$	175,797,650

COVID-19 has had an adverse impact on the Company's customers, which was a triggering event, the Company performed interim long-lived asset quantitative impairment tests as of March 31, 2021. All intangible assets were tested for recoverability at the asset group level. ASC Topic 360, *Property, Plant and Equipment* ("ASC 360") defines the recoverability of these assets as measured by comparison of their (or asset group) carrying amounts to future undiscounted cash flows the assets (or asset group) are expected to generate. Based on the test for recoverability using undiscounted cash flows attributable to the asset (or asset group), the sum of the undiscounted cash flows exceeded the carrying value of the measured asset (or asset group). As such, no impairment was recorded for the finite lived assets as of March 31, 2021.

HF Group's amortization expense for intangible assets was \$2,722,575 and \$2,722,575 for the three month periods ended March 31, 2021 and March 31, 2020, respectively. Estimated future amortization expense for intangible assets is presented below:

	Twelve months ending March 31,	Amount
2022		\$ 10,890,300
2023		10,890,300
2024		10,890,300
2025		10,890,300
2026		10,890,300
Thereafter		118,623,575
Total		\$ 173,075,075

# **NOTE 9 - DERIVATIVE FINANCIAL INSTRUMENTS**

The Company utilizes interest rate swaps for the sole purpose of mitigating interest rate fluctuation risk associated to floating rate debt instruments (as defined in Note 11 Lines of Credit, and Note 12 Long-Term Debt). The Company does not use any other derivative financial instruments for trading or speculative purposes.

On August 20, 2019, HF Group entered into two IRS contracts with East West Bank (the "EWB IRS") for initial notional amounts of \$1.05 million and \$2.625 million, respectively. The EWB IRS contracts were entered into in conjunction with two mortgage term loans of corresponding amount that were priced at USD 1-month LIBOR (London Interbank Offering Rate) plus 2.25% per annum for the entire duration of the term loans. The EWB IRS contracts have fixed the two term loans at 4.23% per annum until maturity in September 2029.

On December 19, 2019, HF Group entered into an IRS contract with Bank of America (the "BOA IRS") for an initial notional amount of \$2.74 million in conjunction with a newly contracted mortgage term loan of corresponding amount. The term loan was contracted at USD 1-month LIBOR plus 2.15% per annum but was fixed at 4.25% per annum resulting from the corresponding BOA IRS contract. The term loan and corresponding BOA IRS contract matures in December, 2029.

On June 24, 2020, HF Group entered into a forward starting IRS contract with JP Morgan Chase Bank (the "JPM IRS") for a fixed \$80 million notional amount, effective from June 30, 2021 and expiring on June 30, 2025, as a means to partially hedge its existing floating rate loans exposure. On March 3, 2021, the Company unwound the JPM IRS. The contract was unwound with a view that 1-month LIBOR will continue to remain low in the foreseeable future despite the spike at the long end of the yield curve. The Company recorded a gain of \$718,600 in the first quarter of 2021.

The Company evaluated the above mentioned interest rate swap contracts currently in place and did not designate those as cash flow hedges. Hence, the fair value change on the aforementioned interest rate swap contracts are accounted for and recognized as change in fair value of interest rate swap contracts in the unaudited condensed consolidated statements of operations.

As of March 31, 2021 and December 31, 2020, the Company has determined that the fair value of the interest rate swap obligations was \$281,223 and \$993,516, respectively. In determining fair value, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible as well as consider counterparty credit risk in its assessment of fair value. The interest rate swaps are classified as Level 3 liabilities and fair value was obtained from the respective counterparties.

#### **NOTE 10 - LINE OF CREDIT**

The JPM Credit Agreement provides for a \$100 million asset-secured revolving credit facility maturing on November 4, 2022, with an option to renew at the bank's discretion. The credit facility was collateralized by all assets of the Company and was also guaranteed by B&R Group Realty and B&R Realty Subsidiaries, which B&R Realty Subsidiaries were subsequently acquired by the Company on January 17, 2020 (See Note 8 for additional information). The JPM Credit Agreement was later superseded by a Second Amended and Restated Credit Agreement ("Second Amended Credit Agreement") as described below.

On January 17, 2020, the Company, its wholly-owned subsidiary, B&R Global, and certain of the wholly-owned subsidiaries and affiliates of the Company as borrowers (collectively with the Company, the "Borrowers"), and certain material subsidiaries of the Company as guarantors, entered into the Second Amended Credit Agreement with JPMorgan, as Administrative Agent, and certain lender parties thereto, including Comerica Bank. The Second Amended Credit Agreement, provides for (i) a \$100 million asset-secured revolving credit facility maturing on November 4, 2022 (the "Revolving Facility"), and (ii) mortgage-secured term loan of \$75.6 million ("Term Loan").

The existing revolving credit facility balance of \$41.2 million under the First Amended Credit Agreement, was rolled over to the Revolving Facility on January 17, 2020. On the same day, B&R Global utilized the \$75.6 million Term Loan and additional \$18.7 million drawdown from the Revolving Facility to fund in part the acquisition of ten warehouse facilities owned by the selling BRGR Subsidiaries, which B&R Global had been leasing for its operations in California, Arizona, Utah, Colorado, Washington, and Montana. The Second Amended Credit Agreement contained certain financial covenants and as of March 31, 2021, the Company was in compliance with the covenants under the Second Amended Credit Agreement. The outstanding principal balance on the line of credit as of March 31, 2021 was \$16.4 million.

# NOTE 11 - LONG-TERM DEBT

Long-term debt at March 31, 2021 and December 31, 2020 is as follows:

		Interest rate as of March		As of December
Bank name	Maturity	31, 2021	As of March 31, 2021	31, 2020
Bank of America – (a)	April 2021 - December 2029	3.73% — 5.51%	\$ 5,903,576	\$ 5,905,472
BMO Harris Bank N.A. – (b)	April 2022 - January 2024		239,334	280.164
East West Bank – (c)	August 2027 - September 2029	3.83% — 4.25%	6,752,747	6,802,271
First Horizon Bank – (d)	October 2027	3.85%	4,722,997	4,773,378
J.P. Morgan Chase – (e)	February 2023 - January 2030	1.99% — 2.12%	73,745,065	74,687,806
Peoples United Bank – (b)	December 2022 - January 2023	6.69% — 7.53%	642,965	725,282
Other finance institutions – (b)	July 2022 - March 2024	3.90% — 6.14%	430,750	475,689
Total debt			92,437,434	93,650,062
Less: current portion			(5,898,994)	(5,641,259)
Long-term debt			\$ 86,538,440	\$ 88,008,803

The terms of the various loan agreements related to long-term bank borrowings require the Company to comply with certain financial covenants. As of March 31, 2021 and December 31, 2020, the Company was in compliance.

The loans outstanding were guaranteed by the following properties, entities or individuals, or otherwise secured as shown:

- (a) Guaranteed by two subsidiaries of the Company, NSF and BB, and also secured by real property, equipment and fixtures, inventories, receivables and all other personal property owned by NSF. Balloon payment for this long-term debt is \$1,382,046.
- (b) Secured by vehicles.
- (c) Guaranteed by five subsidiaries of the Company, Han Feng, TT, MFD, R&N Holdings and R&N Lexington, in part by one shareholder and spouse, and also secured by assets of Han Feng and R&N Lexington and R&N Holdings, two real properties of R&N Holdings, and a parcel of real property owned by R&N Lexington. Balloon payment of \$2,293,751 is due in 2027 and another balloon payment of \$3,007,239 is due in 2029.
- (d) Guaranteed by one shareholder and spouse, as well as Han Feng. Also secured by a real property owned by HG Realty. Balloon payment for this debt is \$3,116,687.
- (e) Real estate term loan with a principal balance of \$72,012,901 as of March 31, 2021 is secured by assets held by nine subsidiaries of the Company, AK, BRR, BSR, FL, GSR, HP, LF, LR, and MP. Equipment term loan with a principal balance of \$1,732,164 as of March 31, 2021 is secured by specific vehicles and equipment as defined in loan agreements.

The future maturities of long-term debt as of March 31, 2021 are as follows:



Twelve months ending March 31,	Amount
2022	\$ 5,898,994
2023	5,475,300
2024	4,264,783
2025	4,025,088
2026	4,061,240
Thereafter	68,712,029
Total	\$ 92,437,434

# NOTE 12 - LEASES

The Company leases office space, warehouses and vacant land for building development under non-cancelable operating leases, with terms typically ranging from one to thirty years, as well as operating and finance leases for vehicles and delivery trucks, forklifts and computer equipment with various expiration dates through 2050. The Company determines whether an arrangement is or includes an embedded lease at contract inception.

Operating lease assets and lease liabilities are recognized at commencement date and initially measured based on the present value of lease payments over the defined lease term. Lease expense is recognized on a straight-line basis over the lease term. For finance leases, the Company also recognizes finance lease assets and finance lease liabilities at inception, with lease expense recognized as interest expense and amortization of the lease payment.

# **Operating Leases**

The components of lease expense were as follows:

	For the Three Months Ended				
	 March 31, 2021		March 31, 2020		
Operating lease cost	\$ 572,135	\$	503,057		
Weighted Average Remaining Lease Term (Months)					
Operating leases	312	312			
Weighted Average Discount Rate					
Operating leases	2.08 %		4.10 %		

# **Finance Leases**

The components of lease expense were as follows:

		nths Ended		
	March 31, 2021		,	
Finance leases cost:				
Amortization of right-of-use assets	\$	87,176	\$	139,687
Interest on lease liabilities		20,625		27,903
Total finance leases cost	\$	107,801	\$	167,590

Supplemental cash flow information related to finance leases was as follows:



	Fo	r the Three	Moi	nths Ended
		rch 31, 021		March 31, 2020
Operating cash flows from finance leases	\$	20,625	\$	27,903

Supplemental balance sheet information related to leases was as follows:

	March 31, 2021		December 31, 2020
Finance Leases			
Property and equipment, at cost	\$ 2,793,731	\$	2,793,731
Accumulated depreciation	(1,918,495)		(1,831,318)
Property and equipment, net	\$ 875,236	\$	962,413
Weighted Average Remaining Lease Term (Months)			
Finance leases	41		43
Weighted Average Discount Rate			
Finance leases	7.57 %		7.56 %

Maturities of lease liabilities were as follows:

Twelve months ending March 31,	Operating Leases		Finance Leases
2022	\$ 999,730	\$	424,308
2023	985,718		320,868
2024	856,936		288,572
2025	816,708		165,248
2026	723,859		—
Thereafter	17,466,321		_
Total Lease Payments	 21,849,272		1,198,996
Less Imputed Interest	(5,752,558)		(218,012)
Total	\$ 16,096,714	\$	980,984

On July 2, 2018, AnHeart Inc. ("AnHeart"), a former wholly-owned subsidiary of HF Holding, entered into two separate leases for two properties located in Manhattan, New York, at 273 Fifth Avenue and 275 Fifth Avenue, for 30 years and 15 years, respectively. The leases were on a triple net basis, meaning AnHeart is required to pay all costs associated with the properties, including taxes, insurance, utilities, maintenance and repairs. HF Holding provided a corporate guaranty for all rent and related costs of the leases, including costs associated with the planned construction of a two-story structure at 273 Fifth Avenue and rehabilitation of the building at 275 Fifth Avenue. The Company entered into the leases with the planned purpose of expanding its product lines to include Chinese herb supplements, and to use the sites to develop into a hub for such products. The Company has since determined to cease this business expansion in early 2019.

On February 23, 2019, HF Holding executed an agreement to divest all of its ownership interest in AnHeart to Ms. Jianping An, a resident of New York, for the sum of \$20,000. The transfer of ownership was completed on May 2, 2019. However, the divestment does not release HF Holding's guaranty of AnHeart's obligations or liabilities under the original lease agreements. Under the terms of the sale of AnHeart stock to Ms. An, and in consideration of the Company's ongoing guaranty of AnHeart's performance of the lease obligations, AnHeart granted to the Company a security interest in all AnHeart assets, together with a covenant that the Company will be assigned the leases, to be exercised if AnHeart defaults on the original lease agreements. Further, Ms. An has tendered an unconditional guaranty of all AnHeart liabilities arising from the leases, in favor of the Company, executed by Minsheng Pharmaceutical Group Company, Ltd., a Chinese manufacturer and distributor of herbal medicines.

On February 10, 2021, 273 Co, a newly established Delaware limited liability company and wholly owned subsidiary of the Company, completed the closing of an Assignment and Assumption of Lease Agreement ("Assignment"), dated effective as of January 21, 2021, pursuant to which it has assumed the lease of the premises at 273 Fifth Avenue, New York, New York (the

"273 Lease Agreement") dated as of July 2, 2018, by and between AnHeart, a former subsidiary of the Company, and Premier 273 Fifth, LLC ("Landlord"). On the same date, the closing documents were delivered to effectuate the amendment of the 273 Lease Agreement pursuant to an Amendment to Lease (the "Lease Amendment"). The Assignment and the 273 Lease Amendment were negotiated pursuant to guarantee obligations of the Company's wholly owned subsidiary, HF Holding as guarantor under the Lease Agreement. 273 Co has agreed to observe all the covenants and conditions of the Lease Agreement, as amended, including the payment of all rents due. Under the terms of the Lease Agreement and the Assignment, 273 Co has undertaken to construct, at Company's expense, a building on the premises, at a minimum cost of \$2,500,000. The 273 Lease Agreement and the Lease Amendment provide for a term of 30 years, with option to renew for 10 additional years, at an annual rent starting at \$325,000 and escalating annually throughout the term, with the annual rent in the final year of the initial term of \$1,047,974. The 273 Lease Amendment further granted certain rent abatement to the premises for 2020 and 2021, including a 20% reduction of annual rent in 2021. The Lease Amendment permits subletting of the premises.

# NOTE 13 - SUPPLEMENTAL CASH FLOWS INFORMATION

Supplemental cash flow disclosures and noncash investing and financing activities are as follows:

	For the Three Months Ended		
	 March 31, 2021		March 31, 2020
Supplemental disclosure of cash flow data			
Cash paid for interest	\$ 725,669	\$	814,077
Cash paid for income taxes	\$ 47,552	\$	93,315
Supplemental disclosure of non-cash investing and financing activities			
Right of use assets obtained in exchange for operating lease liabilities	\$ 15,318,231	\$	—
Property and equipment purchases from notes payable	\$ 257,450	\$	1,633,614
Issuance of promissory note for the acquisition of B&R Realty Subsidiaries	\$ —	\$	7,000,000

## NOTE 14 - TAXES

#### Corporate Income Taxes ("CIT")

On December 22, 2017, the U.S. enacted the Tax Cuts and Jobs Act (the "Act"), which significantly changed U.S. tax law. The Act lowered the Company's U.S. statutory federal income tax rate from 35% to 21% effective January 1, 2018, while also imposing a deemed repatriation tax on deferred foreign income. The Act also created a new minimum tax on certain future foreign earnings. The Company does not expect the repatriation tax and new minimum tax on certain future foreign earnings income in the Company's operations since it currently has no foreign income and does not expect to generate any foreign income in the future.

# (i) The provision for income taxes of the Company for the three months ended March 31, 2021 and 2020 consists of the following:

	For the Three Months Ended							
		March 31, 2021		,		,		March 31, 2020
Current income taxes:								
Federal	\$	963,860	\$	359,600				
State		222,281		89,660				
Current income taxes		1,186,141		449,260				
Deferred income taxes (benefit):								
Federal		(425,208)		(723,342)				
State		(153,726)		(208,129)				
Deferred income taxes (benefit)		(578,934)		(931,471)				
Total provision (benefit) for income taxes	\$	607,207	\$	(482,211)				

(ii) Temporary differences and carryforwards of the Company that created significant deferred tax assets and liabilities are as follows:

	As	As of March 31, 2021		s of December 31, 2020
Deferred tax assets:				
Allowance for doubtful accounts	\$	421,751	\$	443,151
Inventories		538,152		481,016
Federal net operating loss		330,248		101,828
State net operating loss		10,851		257,490
Fair value change in interest rate swap contracts		38,023		244,622
Accrued expenses		198,188		268,813
Total deferred tax assets		1,537,213		1,796,920
Deferred tax liabilities:				
Property and equipment		(2,526,291)		(2,660,874)
Intangibles assets		(44,757,214)		(45,461,272)
Total deferred tax liabilities		(47,283,505)		(48,122,146)
Net deferred tax liabilities	\$	(45,746,292)	\$	(46,325,226)

The net deferred tax liabilities presented in the Company's unaudited condensed consolidated balance sheets are as follows:

	As	of March 31, 2021	P	As of December 31, 2020
Deferred tax assets	\$	45,837	\$	57,478
Deferred tax liabilities		(45,792,129)		(46,382,704)
Net deferred tax liabilities	\$	(45,746,292)	\$	(46,325,226)

(iii) Reconciliations of the statutory income tax rate to the effective income tax rate are as follows:

	For the Three M	Months Ended
	March 31, 2021	March 31, 2020
Federal statutory tax rate	21.0 %	21.0 %
State statutory tax rate	2.2 %	— %
Impact of goodwill impairment loss - permanent difference	— %	(20.8)%
U.S. permanent difference	0.1 %	— %
Others	1.7 %	— %
Effective tax rate	25.0 %	0.2 %

# **NOTE 15 - RELATED PARTY TRANSACTIONS**

The Company makes regular purchases from and sales to various related parties. Related party affiliations were attributed to transactions conducted between the Company and those business entities partially or wholly owned by Company officers and major shareholders. Certain related party transactions described in this note are among the issues that are being scrutinized as part of an ongoing internal investigation, and disclosures concerning particular transactions are subject to the outcome of, and conclusions that may ultimately be reached in, this ongoing investigation. Mr. Zhou Min Ni and Mr. Xiao Mou Zhang were the Co-Chief Executive Officers as of December 31, 2020. Mr. Ni subsequently resigned from all of his official posts on February 23, 2021. Upon resignation, Mr. Ni owned 10.7% of outstanding shares of common stock of the Company. Mr. Xiao Mou Zhang became the sole Chief Executive Officer on February 23, 2021. Mr. Ni and his immediate family members are treated as related parties for purposes of this report because Mr. Ni continued as an officer and director of the Company during a substantial portion of the three month period ending March 31, 2021 and Mr. Ni is a holder of more than 10% of the Company's securities. The related party transactions as of March 31, 2021 and December 31, 2020 and for the three month periods ended March 31, 2021 and 2020 are identified as follows:

# **Related Party Sales and Purchases Transactions**

The Company makes regular sales to and purchases from various related parties.

#### a. Purchase - related parties

Below is a summary of purchases of goods and services from related parties recorded for the three months ended March 31, 2021 and 2020, respectively:

	Name of Related Party	Three Months Ended March 31, 2021	_	hree Months Ended arch 31, 2020
(a)	Allstate Trading Company, Inc.	\$ —	\$	284,968
(b)	Best Food Services, LLC	990,459		2,099,563
(c)	Eastern Fresh NJ, LLC	1,494,996		1,609,605
(d)	First Choice Seafood, Inc.	83,121		336,739
(e)	Fujian RongFeng Plastic Co., Ltd	799,917		1,020,353
(f)	Hanfeng (Fujian) Information Technology Co., Ltd.	270,328		712,025
(g)	N&F Logistics, Inc.	2,646		361,914
(h)	North Carolina Good Taste Noodle, Inc.	—		1,035,341
(i)	Ocean Pacific Seafood Group, Inc.	130,578		181,032
(j)	PT. Tamron Akuatik Produk Industri	—		1,012,588
(k)	Revolution Industry, LLC	259,257		503,792
(l)	UGO USA, Inc.	241,640		187,389
(m)	Union Foods, LLC	_		1,083,904
(n)	Winfar Foods, Inc.	195,219		
	Others	130,883		63,039
Total		\$ 4,599,044	\$	10,492,252

- (a) Mr. Zhou Min Ni owns 40% equity interest in this entity.
- (b) Mr. Xiao Mou Zhang owned 10.38% equity interest in this entity indirectly through its parent company as of October 31, 2020. Mr. Zhang's children own 10.38% equity interest in this entity indirectly from November 1, 2020.
- (c) Mr. Zhou Min Ni owns 30% equity interest in this entity.
- (d) Mr. Zhou Min Ni owns 25% equity interest in this entity indirectly through its parent company.
- (e) Mr. Zhou Min Ni owns 40% equity interest in this entity indirectly through its parent company.
- (f) Mr. Zhou Min Ni owns 100% equity interest in this entity.
- (g) Mr. Zhou Min Ni owns 25% equity interest in this entity.
- (h) Mr. Jian Ming Ni, former Chief Financial Officer owns 29% equity interest in this entity. Mr. Zhou Min Ni previously owned 37.34% equity in this entity as of December 31, 2019. Mr Zhou Min Ni's equity interest was disposed of on January 1, 2020. Purchase amount disclosed for the three months ended March 31, 2020 was for information purpose.
- (i) Mr. Zhou Min Ni owns 26% equity interest in this entity.
- (j) B&R Global has 12% equity interest in this entity. Entity is not considered as a related party due to lack of control. Purchase amount disclosed for the three months ended March 31, 2020 for information purpose.
- (k) Raymond Ni, one of Mr. Zhou Min Ni's family members, owns 100% equity interest in this entity. On February 25, 2021, Han Feng executed an asset purchase agreement to acquire the machinery and equipment from Revolution Industry, LLC. Han Feng has acquired substantially all of the operating assets used or held for use in such business operation for an amount of \$250,000 plus the original wholesale purchase value of all verified, useable cabbage and egg roll mix inventory of Revolution. Advances due from Revolution at the time of transaction were an offset to the purchase payment made to Revolution. Going forward, Han Feng has taken the egg roll production business in house and ceased its vendor relationship with Revolution Industry, LLC.
- (1) Mr. Zhou Min Ni owns 30% equity interest in this entity.
- (m) Tina Ni, one of Mr. Zhou Min Ni's family members, owns 30% equity interest in this entity. Anthony Zhang, one of Mr. Xiao Mou Zhang's family member, owns 10% of equity interest in this entity.
- (n) Mr. Xiao Mou Zhang owns 5.2% equity interest in this entity indirectly through its parent company.

#### b. Sales - related parties

Below is a summary of sales to related parties recorded for the three months ended March 31, 2021 and 2020, respectively:



	Name of Related Party	 ree Months Ended rch 31, 2021	Fhree Months Ended Iarch 31, 2020
(a)	ABC Food Trading, LLC	\$ 713,906	\$ 879,153
(b)	Asahi Food, Inc.	117,755	117,805
(c)	Best Food Services, LLC	73,679	166,275
(d)	Eagle Food Service, LLC	1,008,676	1,558,629
(e)	Eastern Fresh NJ, LLC	23,193	941,473
(f)	Enson Group, Inc. (formerly "Enson Group, LLC")	26,512	148,873
(g)	First Choice Seafood, Inc.	74,530	232,224
(h)	Fortune One Foods, Inc.	92,467	150,091
(i)	Heng Feng Food Services, Inc.	39,976	371,481
(j)	N&F Logistics, Inc.	206,666	381,027
	Others	13,101	216,291
Total		\$ 2,390,461	\$ 5,163,322

Mr. Xiao Mou Zhang owned 10.38% equity interest in this entity indirectly through its parent company as of October 31, 2020. Mr. Zhang's children (a) own 10.38% equity interest in this entity indirectly from November 1, 2020.

The Company, through its subsidiary MF, owns 49% equity interest in this entity. (b)

Mr. Xiao Mou Zhang owned 10.38% equity interest in this entity indirectly through its parent company as of October 31, 2020. Mr. Zhang's children (c)own 10.38% equity interest in this entity indirectly from November 1, 2020.

- Tina Ni, one of Mr. Zhou Min Ni's family members, owns 26.5% equity interest in this entity indirectly through its parent company. (d)
- Mr. Zhou Min Ni owns 30% equity interest in this entity. (e)
- *Mr. Zhou Min Ni owns 25% equity interest in this entity. (f)*
- (q)*Mr.* Zhou Min Ni owns 25% equity interest in this entity indirectly through its parent company.
- (h) Mr. Zhou Min Ni owns 17.5% equity interest in this entity indirectly through its parent company.
- Mr. Zhou Min Ni owns 45% equity interest in this entity. (i)
- Mr. Zhou Min Ni owns 25% equity interest in this entity. (j)

#### c. Lease Agreements - Related Parties

The Company leases various facilities to related parties.

R&N Holdings leases a facility to UGO USA Inc. under an operating lease agreement expiring in 2022. Rental income for the three months ended March 31, 2021 and 2020 was \$10,500 and \$10,500, respectively.

HG Realty leases a warehouse to Enson Seafood GA Inc. (formerly "GA-GW Seafood, Inc.") under an operating lease agreement expiring on September 21, 2027. Rental income for the three months ended March 31, 2021 and 2020 was \$120,000 and \$120,000, respectively.

Han Feng leases a production area to Revolution Industry, LLC under a \$3,000 month-to-month lease agreement. Rental income recorded for the three months ended March 31, 2021 and 2020 was \$6,000 and \$9,000, respectively. The lease agreement was terminated as a result of the asset purchase agreement executed on February 25, 2021.

B&R Global leased warehouses from related parties owned by the majority shareholder of B&R Global prior to the Realty Acquisition on January 17, 2020. Rent incurred to the related parties from January 1, 2020 to January 16, 2020 was \$187,750.

In 2020, Kirnland renewed a warehouse lease from Yoan Chang Trading, Inc. ("Yoan") under an operating lease agreement expiring on December 31, 2020. In February 2021, Kirnland executed a new 5-year operating lease agreement with Yoan effective January 1, 2021 and expiring on December 31, 2025. Rent incurred to the related party was \$70,485 and \$30,000 for the three months ended March 31, 2021 and 2020, respectively.

# **Related Party Balances**

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# a. Accounts receivable - related parties, net

Below is a summary of accounts receivable with related parties recorded as of March 31, 2021 and December 31, 2020, respectively:

	Name of Related Party	As of March 31, 2021		As of December 31, 2020	
(a)	ABC Food Trading, LLC	\$ 348,273	\$	18,816	
(b)	Asahi Food, Inc.	110,253		68,766	
(c)	Best Food Services, LLC	73,679		1,250	
(d)	Eagle Food Service, LLC	333,535		697,538	
(e)	Eastern Fresh NJ, LLC	24,693		—	
(f)	Enson Seafood GA, Inc. (formerly "GA-GW Seafood, Inc.")	128,631		325,596	
(g)	Fortune One Foods, Inc.	14,275		36,250	
(h)	Heng Feng Food Services, Inc.	21,475		—	
(i)	N&F Logistics, Inc.	90,109		113,247	
	Others	17,543		5,110	
Total		\$ 1,162,466	\$	1,266,573	

(a) Mr. Xiao Mou Zhang owned 10.38% equity interest in this entity indirectly through its parent company as of October 31, 2020. Mr. Zhang's children own 10.38% equity interest in this entity indirectly from November 1, 2020.

- (b) The Company, through its subsidiary MF, owns 49% equity interest in this entity.
- (c) Mr. Xiao Mou Zhang owned 10.38% equity interest in this entity indirectly through its parent company as of October 31, 2020. Mr. Zhang's children own 10.38% equity interest in this entity indirectly from November 1, 2020.
- (d) Tina Ni, one of Mr. Zhou Min Ni's family members, owns 26.5% equity interest in this entity indirectly through its parent company.
- (e) Mr. Zhou Min Ni owns 30% equity interest in this entity.
- (f) Mr. Zhou Min Ni owns 50% equity interest in this entity.
- (g) Mr. Zhou Min Ni owns 17.5% equity interest in this entity indirectly through its parent company.
- (h) Mr. Zhou Min Ni owns 45% equity interest in this entity.
- (i) Mr. Zhou Min Ni owns 25% equity interest in this entity.

All accounts receivable from these related parties are current and considered fully collectible. No allowance is deemed necessary as of March 31, 2021 and December 31, 2020.

# b. Accounts payable - related parties, net

All the accounts payable to related parties are payable upon demand without interest. Below is a summary of accounts payable with related parties recorded as of March 31, 2021 and December 31, 2020, respectively:

	Name of Related Party	As o	As of March 31, 2021		As of December 31, 2020	
(a)	Best Food Services, LLC	\$	190,339	\$	588,920	
(b)	Eastern Fresh NJ, LLC		550,750		427,795	
(C)	Enson Group, Inc. (formerly "Enson Group, LLC")		51,783		25,368	
(d)	Fujian RongFeng Plastic Co., Ltd		352,818		69,429	
(e)	Hanfeng (Fujian) Information Technology Co., Ltd.		—		175,657	
(f)	Hanfeng Information Technology (Jinhua), Inc.		—		107,258	
(g)	Heng Feng Food Services, Inc.		—		116,436	
(h)	Revolution Industry, LLC		129,257		—	
(i)	UGO USA, Inc.		75,616		211,003	
	Others		121,978		61,995	
Tota	l	\$	1,472,541	\$	1,783,861	

- (a) Mr. Xiao Mou Zhang owned 10.38% equity interest in this entity indirectly through its parent company as of October 31, 2020. Mr. Zhang's children own 10.38% equity interest in this entity indirectly from November 1, 2020.
- (b) Mr. Zhou Min Ni owns 30% equity interest in this entity.
- (c) Mr. Zhou Min Ni owns 25% equity interest in this entity.
- (d) Mr. Zhou Min Ni owns 40% equity interest in this entity indirectly through its parent company.
- (e) Mr. Zhou Min Ni owns 100% equity interest in this entity.
- (f) Mr. Zhou Min Ni owns 37% equity interest in this entity.
- (g) Mr. Zhou Min Ni owns 45% equity interest in this entity.
- (h) Raymond Ni, one of Mr. Zhou Min Ni's family members, owns 100% equity interest in this entity. On February 25, 2021, Han Feng executed an asset purchase agreement to acquire the machinery and equipment from Revolution Industry, LLC. Han Feng has acquired substantially all of the operating assets used or held for use in such business operation for an amount of \$250,000 plus the original wholesale purchase value of all verified, useable cabbage and egg roll mix inventory of Revolution. Advances due from Revolution at the time of transaction were an offset to the purchase payment made to Revolution. Going forward, Han Feng has taken the egg roll production business in house and ceased its vendor relationship with Revolution Industry, LLC.
- (i) Mr. Zhou Min Ni owns 30% equity interest in this entity.

# c. Advances to suppliers - related parties, net

The Company periodically provides purchase advances to various vendors, including the related party suppliers.

Below is a summary of advances to related party suppliers recorded as of March 31, 2021 and December 31, 2020, respectively:

	Name of Related Party	As of March 31, 2021		As of December 31, 2020	
(a)	Ocean Pacific Seafood Group, Inc.	\$		\$	7,101
(b)	Revolution Industry, LLC				189,702
Total	1	\$		\$	196,803

- (a) Mr. Zhou Min Ni owns 26% equity interest in this entity.
- (b) Raymond Ni, one of Mr. Zhou Min Ni's family members, owns 100% equity interest in this entity. On February 25, 2021, Han Feng executed an asset purchase agreement to acquire the machinery and equipment from Revolution Industry, LLC. Han Feng has acquired substantially all of the operating assets used or held for use in such business operation for an amount of \$250,000 plus the original wholesale purchase value of all verified, useable cabbage and egg roll mix inventory of Revolution. Advances due from Revolution at the time of transaction were an offset to the purchase payment made to Revolution. Going forward, Han Feng has taken the egg roll production business in house and ceased its vendor relationship with Revolution Industry, LLC.

# d. Promissory note payable - related party

B&R Global issued a \$7.0 million Unsecured Subordinated Promissory Note to BRGR. The note bears an interest rate of 6% per annum that matures in January 2030. At March 31, 2021, outstanding balance was \$6.5 million and accrued interest payable was nil.

# e. Notes Receivable - related Parties

The Company had previously made advances or loans to certain entities that are either owned by our former Chairman and Co-CEO of the Company, Mr. Zhou Min Ni or family members of Mr. Ni.

On September 30, 2019, the Company and Mr. Ni entered into a Loan Purchase and Sale Agreement (the "Loan Sale Agreement"). Pursuant to the Loan Sale Agreement, all notes receivable from Enson Seafood GA Inc, Han Feng Global, Inc. dba NSG Interntional Inc., and Revolution Automotive LLC, with a combined outstanding balance of \$8,415,525 ("Total Notes Receivable"), were sold to Mr. Zhou Min Ni in exchange for 632,746 shares of common stock of the Company, which shares were received and recorded in treasury stock by the Company as of September 30, 2019. In connection with the sale of the above notes, the Company also required 208,806 additional shares of common stock of the Company owned by Mr. Ni to be placed in an escrow account for a period of one year until September 30, 2020 (the "Escrow Period"), which will then be delivered to the Company in part or in full, if the volume weighted average price ("VWAP") of the Company's common stock for the 250-trading-day period immediately preceding the expiration of the Escrow Period is less than \$13.30.



On October 9, 2020, in accordance with the terms of the Loan Sale Agreement, the Company and Mr. Ni determined and agreed that the 250-day VWAP was \$10.59, and that, therefore, 161,966 of the Escrow Shares would be transferred to and recorded as treasury stock by the Company and the remaining 46,840 Escrow Shares would be returned to Mr. Ni. Following which, the Total Notes Receivable guaranteed by Mr. Ni is considered fully settled. The Company has retired all treasury stock in October 2020.

# NOTE 16 - SEGMENT REPORTING

ASC 280, "Segment Reporting," establishes standards for reporting information about operating segments on a basis consistent with the Company's internal organizational structure as well as information about geographical areas, business segments and major customers in financial statements for details on the Company's business segments. The Company uses the "management approach" in determining reportable operating segments. The management approach considers the internal organization and reporting used by the Company's operating decision makers for making operational decisions and assessing performance as the source for determining the Company's reportable segments. Management, including the operating decision makers, review operation results by the revenue of different customers.

On February 23, 2021, former co-CEO Zhou Min Ni resigned and Xiao Mou Zhang assumed the role of sole CEO. As a result, the Company reassessed its performance evaluation process and determined two relevant reporting segments - sales to independent restaurants and wholesale. Frequency, volume and profit margins are uniquely different between the two reporting segments. Segment reporting for the three months ended March 31, 2020 were re-presented below.

All the Company's revenue was generated from its business operation in the U.S.

The following table presents net sales by segment for the three month periods ended March 31, 2021 and 2020, respectively:

				For the Three Months Ended			
			Ν	March 31, 2021		March 31, 2020	
Net revenue							
Sales to independent restaurants			\$	153,555,563	\$	167,271,935	
Wholesales			_	5,826,265	_	8,531,401	
Total			\$	159,381,828	\$	175,803,336	
		For the Thr	ee M	Ionths Ended Ma	rch 3	1, 2021	
	Sales to independent				Total		
Revenue	\$	restaurants 153,555,563	\$	Wholesales 5,826,265	\$	159,381,828	
Cost of revenue		124,445,583	.թ Տ	5,506,654	.թ Տ	129,952,237	
Gross profit	э \$	29,109,980	\$	319,611	\$	29,429,591	
Depreciation and amortization	پ \$	4,388,281		166,502	\$	4,554,783	
Cash capital expenditures	\$	431,790	\$	16,383	\$	448,173	
	Ψ			Ionths Ended Ma			
		Sales to independent restaurants	Wholesales			Total	
Revenue	\$	167,271,935	\$	8,531,401	\$	175,803,336	
Cost of revenue	\$	138,729,285	\$	8,099,006	\$	146,828,291	
Gross profit	\$	28,542,650	\$	432,395	\$	28,975,045	
Depreciation and amortization	\$	4,306,625	\$	219,652	\$	4,526,277	
Cash capital expenditures	\$	152,475	\$	7,777	\$	160,252	
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The following table presents total assets by reportable segment as of March 31, 2021 and December 31, 2020, respectively:

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	A	s of March 31, 2021	А	s of December 31, 2020
Total assets:				
Sales to independent restaurants	\$	482,493,622	\$	460,783,650
Wholesales		18,306,961		23,501,433
Total Assets	\$	500,800,583	\$	484,285,083

All of the Company's long-lived assets are located in the US.

#### **NOTE 17 - COMMITMENT AND CONTINGENCIES**

From time to time, the Company is a party to various lawsuits, claims and other legal proceedings that arise in the ordinary course of business. When the Company becomes aware of a claim or potential claim, it assesses the likelihood of any loss or exposure. In accordance with authoritative guidance, the Company records loss contingencies in its financial statements only for matters in which losses are probable and can be reasonably estimated. Where a range of loss can be reasonably estimated with no best estimate in the range, the Company records the minimum estimated liability. If the loss is not probable or the amount of the loss cannot be reasonably estimated, the Company discloses the nature of the specific claim if the likelihood of a potential loss is reasonably possible and the amount involved is material. The Company continuously assesses the potential liability related to the Company's pending litigation and revises its estimates when additional information becomes available. With respect to our outstanding legal matters, we believe that the amount or estimable range of reasonably possible loss will not, either individually or in the aggregate, have a material adverse effect on our business, consolidated financial position, results of operations, or cash flows. However, the outcome of litigation is inherently uncertain. Therefore, if one or more of these ordinary-course legal matters were resolved against us for amounts in excess of management's expectations, our results of operations and financial condition, including in a particular reporting period, could be materially adversely affected.

Beginning on March 29, 2020, two putative class actions and two derivative actions were filed against us, our directors, and/or certain of our officers alleging violation of securities laws or breach of fiduciary duties in connection with allegations that we failed to disclose in public statements that the Company engaged in certain related party transactions, that insiders and related parties were enriching themselves by misusing shareholder funds, and that the Company masked the true number of free-floating shares, These cases seek unspecified damages and other forms of relief. We intend to continue to vigorously defend these lawsuits. These cases now are all pending in the U.S. District Court for the Central District of California. A motion to dismiss the amended securities fraud complaint was filed on January 19, 2021, which is pending. The derivative actions are stayed pending the outcome of that motion to dismiss. In addition, the events alleged in the lawsuits became the subject of an investigation by the Securities and Exchange Commission, with which we are cooperating. There have been no changes to the status of these proceedings as described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2020.

# NOTE 18 - SUBSEQUENT EVENTS

The Company evaluated subsequent events through May 10, 2021, which is the date the financial statements were available to be issued.



# CAUTIONARY NOTE ABOUT FORWARD LOOKING STATEMENTS

This Quarterly Report on Form 10-Q for HF Foods Group Inc. ("HF Foods," "HF Group," the "Company," "we," "us," or "our") contains forward-looking statements. Forward-looking statements include statements about our expectations, beliefs, plans, objectives, intentions, assumptions and other statements that are not historical facts. Words or phrases such as "anticipate," "believe," "continue," "estimate," "expect," "intend," "may," "ongoing," "plan," "potential," "predict," "project," "will" or similar words or phrases, or the negatives of those words or phrases, may identify forward-looking statements, but the absence of these words does not necessarily mean that a statement is not forward-looking. We derive many of our forward-looking statements from our operating budgets and forecasts, which are based on many detailed assumptions. While we believe that our assumptions are reasonable, we caution that it is very difficult to predict the impact of known factors, and it is impossible for us to anticipate all factors that could affect our actual results. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those that we expected. Important factors that could cause actual results to differ materially from our expectations, or cautionary statements, include without limitation:

- Unfavorable macroeconomic conditions in the United States;
- Competition in the food service distribution industry, particularly the entry of new competitors into the Chinese/Asian restaurant supply market niche;
- Increases in fuel costs;
- Increases in commodity prices;
- Disruption of relationships with vendors and increases in product prices;
- U.S. government tariffs on products imported into the United States, particularly from China;
- Changes in consumer eating and dining out habits;
- Disruption of relationships with or loss of customers;
- Our ability to renew or replace the current lease of our warehouse in Georgia;
- Failure to retain our senior management and other key personnel, particularly Xiao Mou Zhang and Kong Hian Lee;
- Our ability to attract, train and retain employees;
- Changes in and enforcement of immigration laws;
- Failure to comply with various federal, state and local rules and regulations regarding food safety, sanitation, transportation, minimum wage, overtime and other health and safety laws;
- Product recalls, voluntary recalls or withdrawals if any of the products we distribute are alleged to have caused illness, been mislabeled, misbranded or adulterated or to otherwise have violated applicable government regulations;
- Failure to protect our intellectual property rights;
- Any cyber security incident, other technology disruption or delay in implementing our information technology systems;
- The development of an active trading market for our common stock;
- Failure to acquire other distributors or wholesalers and enlarge our customer base could negatively impact our results of operations and financial condition;
- Scarcity of and competition for acquisition opportunities;
- Our ability to obtain acquisition financing;
- The impact of non-cash charges relating to the amortization of intangible assets related to material acquisitions;
- Our ability to identify acquisition candidates;
- Increases in debt in order to successfully implement our acquisition strategy;
- The effects of the COVID-19 pandemic;
- Difficulties in integrating operations, personnel, and assets of acquired businesses that may disrupt our business, dilute stockholder value, and adversely affect our operating results; and
- Other factors discussed in "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2020.

All written and oral forward-looking statements attributable to us, or persons acting on our behalf, are expressly qualified in their entirety by these cautionary statements as well as other cautionary statements that are made from time to time in our other filings with the Securities and Exchange Commission (the "SEC") and public communications. We caution you that the important factors referenced above may not contain all of the factors that are important to you. In addition, we cannot assure you that we will realize the results or developments we expect or anticipate or, even if substantially realized, that they will result in the consequences or affect us or our operations in the way we expect. The forward-looking statements included in this Quarterly Report on Form 10-Q are made only as of the date hereof. Except as otherwise required by law, we undertake no obligation to update or revise any forward-looking statement as a result of new information, future events or otherwise.

# ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations of HF Foods Group Inc.

This discussion should be read in conjunction with our unaudited condensed consolidated financial statements and related notes included elsewhere in this report. The following discussion contains forward-looking statements that involve numerous risks and uncertainties. Our actual results could differ materially from the forward-looking statements as a result of these risks and uncertainties. See "*Cautionary Note About Forward-Looking Statements*" for additional cautionary information.

## Company Background and Overview

The Company markets and distributes Asian specialty food products, fresh produce, frozen and dry food, and non-food products to primarily Asian restaurants and other food service customers throughout the Southeast, Pacific and Mountain West regions of the United States.

The Company was originally incorporated in Delaware on May 19, 2016 as a special purpose acquisition company under the name Atlantic Acquisition Corp. ("Atlantic") in order to acquire, through a merger, share exchange, asset acquisition, share purchase, recapitalization, reorganization or similar business combination, one or more businesses or entities.

On August 22, 2018, Atlantic consummated a reverse acquisition transaction resulting in the stockholders of HF Holding becoming the majority shareholders of Atlantic, and changed its name to HF Foods Group Inc.

On November 4, 2019, the Company consummated a merger transaction, resulting in B&R Global becoming a wholly owned subsidiary of HF Group. At closing, the Company acquired 100% of the controlling interest of B&R Global, in exchange for the issuance of 30,700,000 shares of Common Stock of the Company to the B&R Global shareholders. The aggregate fair value of the consideration paid by HF Group in the business combination was approximately \$576,699,494, based on the closing share price at the date of Closing.

On January 17, 2020, B&R Global acquired all equity membership interests in the BRGR Subsidiaries, which own warehouse facilities that were being leased to the Company for its operations in California, Arizona, Utah, Colorado, Washington, and Montana. Xiao Mou Zhang, Co-CEO of the Company at the time, managed and owned an 8.91% interest in BRGR. The total purchase price for the acquisition was \$101,269,706, which was based on independent fair market value appraisals of the properties owned by the BRGR Subsidiaries.

The Company notes that substantially all of the fair value of the gross assets acquired is concentrated in a group of similar assets (land and buildings used for warehousing and distribution purposes). As such, the acquisition of BRGR Subsidiaries would not be deemed a business combination under ASC 805 but as an asset acquisition. The total purchase price is allocated on a relative fair value basis to the net assets acquired.

# Financial Overview

Our net revenue for the three months ended March 31, 2021 was \$159.4 million, a decrease of \$16.4 million, or 9.3%, from \$175.8 million for the three months ended March 31, 2020. Net income attributable to HF Group's stockholders for the three months ended March 31, 2021 was \$1.5 million, an increase of \$341.4 million, or 100.4%, compared to net loss attributable to HF Group's stockholders of \$339.9 million for the three months ended March 31, 2020 is mainly due to a significant goodwill impairment of \$338.2 million taken in first quarter of 2020 (see Note 8 to our financial statements for additional information) prompted by the impact of the COVID-19 pandemic. Adjusted EBITDA for the three months ended March 31, 2021 was \$8.9 million, an increase of \$4.5 million, or 104.1%, from \$4.3 million for the three months ended March 31, 2020. For additional information on Adjusted EBITDA, see the section entitled "MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS— Adjusted EBITDA" below.

# **COVID-19 Impact**

In March 2020, due to the COVID-19 outbreak, almost all states across the country had issued some form of stay-at-home orders. As such, the operations of our restaurant customers were severely disrupted due to the "cliff-like" decline in consumer demand for food away from home. The government mandates forced many of our restaurant customers to temporarily close or convert to take-out or delivery-only operations. As a result, there was a significant decline in net sales the last two weeks of March 2020, negatively impacting our overall financial results in the first quarter ended March 31, 2020.

In response to the COVID-19 pandemic, beginning in late March 2020, we swiftly pivoted our business strategy and cost structure to reduce operating costs, strengthen our liquidity position, and secure new revenue sources. Some of the notable actions include:

- actively managing our variable costs to better align with prevailing sales volumes by instituting temporary furloughs, reducing our delivery schedules
  and temporarily shutting down the operation of several distribution centers, resulting in approximately 40% overall cost reduction since April 2020 as
  compared to pre-COVID-19 levels; Pre-COVID level of revenue is the proforma revenue for the same period in 2019.
- improving working capital by focusing on receivables collection efforts while working with our vendors on temporarily extended terms;
- suspending capital expenditures and limiting maintenance and information technology projects;
- developing our proprietary e-commerce platform (www.rongchengmarkets.com) with minimal investment to cater to consumers and meet the increasing demand for online grocery shopping in larger quantities at wholesale prices; and
- securing new partnerships with other online grocery retailers.

The above cost cutting measures and more efficient operations ensured that the Company had positive cash flow to pay down the revolving credit line, resulting in an overall improvement of our available line of credit that has enabled the Company to navigate through this unprecedented pandemic. In the second half of 2020, the Company saw a recovery to about 70% of pre-COVID business volume (proforma net revenue for the three months ended March 31, 2019). The recovery further increased to 76% of pre-COVID business volume (proforma net revenue for the three months ended March 31, 2019) for the three months ended March 31, 2021. Based on current sales volumes and adjusted cost structures, the company is generating weekly positive operating cash flows and does not have immediate liquidity concerns, especially if sales volume continues to remain stable or improve further.

We remain optimistic on the long-term prospects for our business. Although the timetable for returning to normalcy is unknown, we believe that our current level of sales volume will increase over time as the effects of the COVID-19 pandemic slowly dissipate and consumer demand for food away from home increases.

As the market leader in servicing the Asian/Chinese restaurant sector, we believe we are well-positioned for long-term success. The fragmented nature of the Asian/Chinese food service industry and the current environment create opportunities for a company like HF Group, which has the necessary expertise and deep understanding of our unique customer base. We believe we are differentiated from our competitors given our extensive footprint, strong vendor and customer relationships, and value-added service offerings, all of which have allowed and will continue to allow us to better serve our customers in these unprecedented conditions.

#### How to Assess HF Group's Performance

In assessing our performance, the Company considers a variety of performance and financial measures, including principal growth in net revenue, gross profit, distribution, selling and administrative expenses, EBITDA and adjusted EBITDA. The key measures that the Company uses to evaluate the performance of our business are set forth below:

#### Net Revenue

Net revenue is equal to gross sales minus sales returns, sales incentives that the Company offers to our customers, such as rebates and discounts that are offsets to gross sales; and certain other adjustments. Our net sales are driven by changes in number of customers and average customer order amount, product inflation that is reflected in the pricing of our products and mix of products sold.

#### **Gross Profit**

Gross profit is equal to net sales minus cost of revenue. Cost of revenue primarily includes inventory costs (net of supplier consideration), inbound freight, custom clearance fees and other miscellaneous expenses. Cost of revenue generally changes as the Company incurs higher or lower costs from suppliers and as the customer and product mix changes.

## Distribution, Selling and Administrative Expenses (DSA Expenses)

Distribution, selling and administrative expenses consist primarily of salaries and benefits for employees and contract laborers, trucking and fuel expenses, utilities, maintenance and repair expenses, insurance expenses, depreciation and amortization expenses, selling and marketing expenses, professional fees and other operating expenses.



## EBITDA and Adjusted EBITDA

The Company uses EBITDA to measure operating performance, defined as net income before interest expense, income taxes, and depreciation and amortization. In addition, management uses Adjusted EBITDA, defined as net income before interest expense, interest income, income taxes, and depreciation and amortization, further adjusted to exclude certain unusual, non-cash, non recurring expenses. Management believes that Adjusted EBITDA is less susceptible to variances in actual performance resulting from non-recurring expenses, extraordinary charges, and other non-cash charges and more reflective of other factors that affect our operating performance. Management believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing our financial performance with other companies in the same industry, many of which present similar non-GAAP financial measures to investors. The Company presents EBITDA and Adjusted EBITDA in order to provide supplemental information that the Company considers relevant for the readers of our consolidated financial statements included elsewhere in this report, and such information is not meant to replace or supersede U.S. GAAP measures.

The definition of EBITDA and Adjusted EBITDA may not be the same as similarly titled measures used by other companies in the industry. EBITDA and Adjusted EBITDA are not defined under U.S. GAAP and is subject to important limitations as analytical tools and you should not consider them in isolation or as substitutes for analysis of HF Group's results as reported under U.S. GAAP. For example, Adjusted EBITDA:

- excludes certain tax payments that may represent a reduction in cash available to the Company;
- does not reflect any cash capital expenditure requirements for the assets being depreciated and amortized that may have to be replaced in the future;
- does not reflect changes in, or cash requirements for, our working capital needs; and
- does not reflect the significant interest expense, or the cash requirements, necessary to service our debt.

For additional information on EBITDA and Adjusted EBITDA, see the section entitled "MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS — EBITDA and Adjusted EBITDA" below.

#### Results of Operations for the Three Months Ended March 31, 2021 and 2020

The following table sets forth a summary of our consolidated results of operations for the three month periods ended March 31, 2021 and 2020. The historical results presented below are not necessarily indicative of the results that may be expected for any future period.

	Foi	the Three Mon	hs E	nded March 31,	Changes				
		2021		2020	Amount	%			
Net revenue	\$	159,381,828	\$	175,803,336	\$ (16,421,508)	(9.3)%			
Cost of revenue		129,952,237		146,828,291	(16,876,054)	(11.5)%			
Gross profit		29,429,591		28,975,045	 454,546	1.6 %			
Distribution, selling and administrative expenses		28,127,495		29,406,593	(1,279,098)	(4.3)%			
Income (loss) from operations		1,302,096		(431,548)	 1,733,644	401.7 %			
Interest income		—		131	(131)	(100.0)%			
Interest expenses		(742,141)		(1,951,569)	1,209,428	(62.0)%			
Goodwill impairment loss		—		(338,191,407)	338,191,407	100.0 %			
Other income, net		439,559		405,650	33,909	8.4 %			
Change in fair value of interest rate swap contracts		1,430,892		—	1,430,892	100.0 %			
Income (loss) before income tax provision		2,430,406		(340,168,743)	 342,599,149	100.7 %			
Provision (benefit) for income taxes		607,207		(482,211)	1,089,418	225.9 %			
Net income (loss)		1,823,199		(339,686,532)	 341,509,731	100.5 %			
Less: net income attributable to noncontrolling interests		300,267		197,410	102,857	52.1 %			
Net income (loss) attributable to HF Foods Group Inc.	\$	1,522,932	\$	(339,883,942)	\$ 341,406,874	100.4 %			

#### Net Revenue

Net revenue was mainly derived from sales to independent restaurants (Chinese/Asian restaurants) and wholesale sales to smaller distributors.

The following table sets forth the breakdown of net revenue:

	For the Three Months Ended March 31,									
	 202	1	Changes							
	 Amount	%		Amount	%		Amount	9	6	
Net revenue										
Sales to independent restaurants	\$ 153,555,563	96.3 %	\$	167,271,935	95.1 %	\$	(13,716,372)		(8.2)%	
Wholesale	 5,826,265	3.7 %		8,531,401	4.9 %		(2,705,136)		(31.7)%	
Total	\$ 159,381,828	100.0 %	\$	175,803,336	100.0 %	\$	(16,421,508)		(9.3)%	

Net revenue derived from sales to independent restaurants decreased by \$13.7 million, or 8.2%, for the three months ended March 31, 2021 as compared to the three months ended March 31, 2020. The decrease over the same period last year was primarily a result of the continued impact of COVID-19 on the business. Net revenue for the three months ended March 31, 2020 included two months of business volume derived prior to the outbreak of COVID-19 whereas the entire quarter ended March 31, 2021 was impacted by the pandemic. For comparison purposes, the net revenue for the quarter ended March 31, 2020 was 84% of pre-COVID levels (proforma basis for the three months ended March 31, 2019), while the net revenue for the quarter ended March 31, 2021 was 76% of pre-COVID levels (proforma basis for the three months ended March 31, 2019).

We conduct wholesale operations as a supplemental business to our food service distribution to restaurants by purchasing full truckloads of product from suppliers and redistributing to smaller distributors who are typically not large enough to order truckload quantities, or do not want to keep inventory for long periods. These larger purchases can improve overall bargaining power with suppliers by increasing total order quantity. Net revenue from wholesale for the three months ended March 31, 2021 decreased by \$2.7 million, or 31.7%, as compared to the three months ended March 31, 2020, mainly due to continued impact of COVID-19 on business volume.

## Cost of Sales and Gross Profit

The following tables set forth the calculation of gross profit and gross margin for sales to independent restaurants, wholesale and total net revenue:



	For the Three months ended March 31,					Changes			
		2021		2020		Amount	%		
Sales to independent restaurants									
Net revenue	\$	153,555,563	\$	167,271,935	\$	(13,716,372)	(8.2)%		
Cost of revenue		124,445,583		138,729,285		(14,283,702)	(10.3)%		
Gross profit	\$	29,109,980	\$	28,542,650	\$	567,330	2.0 %		
Gross Margin		19.0 %		17.1 %					
Wholesale									
Net revenue	\$	5,826,265	\$	8,531,401	\$	(2,705,136)	(31.7)%		
Cost of revenue		5,506,654		8,099,006		(2,592,352)	(32.0)%		
Gross profit	\$	319,611	\$	432,395	\$	(112,784)	(26.1)%		
Gross Margin		5.5 %		5.1 %					
Total sales									
Net revenue	\$	159,381,828	\$	175,803,336	\$	(16,421,508)	(9.3)%		
Cost of revenue		129,952,237		146,828,291		(16,876,054)	(11.5)%		
Gross profit	\$	29,429,591	\$	28,975,045	\$	454,546	1.6 %		
Gross Margin		18.5 %		16.5 %	_				

Cost of revenue was \$130.0 million for the three months ended March 31, 2021, a decrease of \$16.9 million, or 11.5%, from \$146.8 million for the three months ended March 31, 2020. The decrease in cost of revenue outpaced the decrease in net revenue due to successful strategy in increasing overall gross margin.

Despite the drop in net revenue due to COVID-19 impact, gross profit for the three months ended March 31, 2021 was \$29.4 million, an increase of \$0.5 million, or 1.6%, from \$29.0 million for the three months ended March 31, 2020. The increase consisted of a \$0.6 million increase in gross profit from sales to independent restaurants as direct result of better customer mix with higher margin, and \$0.1 million decrease in gross profit from wholesale customers.

Gross margin increased from 16.5% for the three months ended March 31, 2020 to 18.5% for the three months ended March 31, 2021, attributable mainly to the Company's continuous effort to improve gross margin as evidenced by the increased weight in "Sales to independent restaurants" with higher margin rate and the significant drop in lower margin sales to the buffet restaurants still severely impacted by the outbreak of COVID-19, a segment of our customers on the West Coast region which typically have higher sales volume but at lower margin.

## Distribution, Selling and Administrative Expenses (DSA Expenses)

DSA Expenses were 28.1 million and 29.4 million for the three months ended March 31, 2021 and 2020, respectively, representing a \$1.3 million, or 4.3%, decrease. The decrease was attributable to a cost reduction of \$4.4 million in line with decreased business volume while being offset by an increase of \$3.1 million primarily stemming from legal cost related to the legal defense of class action lawsuits and internal investigations thereof. Cost reductions consisted of (1) \$1.0 million decrease in payroll expenses, (2) \$1.0 million decrease in fulfillment related expense such as outbound freight, auto, fuel, and contract labor, (3) \$0.7 million decrease in insurance cost as a result of program consolidation savings realization, (4) \$0.3 million decrease in business development expenses such as meals, entertainment, and travel that were largely reduced due to continued COVID restrictions, (5) \$0.3 million saving in customer service expense as sales volume deceased and renegotiation of new rate, (6) \$0.3 million decrease in donated inventory, (7) \$0.2 million decrease in bad debt, and (8) \$0.1 million decrease in depreciation expense.

#### Interest Expense

2020 to \$90.4 million for the same period ended March 31, 2021. Floating interest rates decreased from 3.0%- 3.5% range for the three months ended March 31, 2020 to 1.5%-2.0% range for the same period ended March 31, 2021.

#### **Goodwill Impairment Loss**

Goodwill impairment loss was \$338.2 million for the three months ended March 31, 2020 and nil for the three months ended March 31, 2021. See Note 8 to our financial statements for additional information.

#### **Other Income**

Other income consists primarily of non-operating income and rental income. Other income was \$0.4 million for the three months ended March 31, 2021 and 2020.

## Change in Fair Value of Interest Rate Swap Contracts

Change in fair value of interest rate swap contracts stemmed from mark to market fair value change of four interest rate swap contracts and realized gain on the termination of JPM IRS contract. See Note 9 to our financial statements for additional information.

## Income Tax Provision (Benefit)

Provision for income taxes increased by \$1.1 million, or 225.9%, from a tax benefit of \$0.5 million for the three months ended March 31, 2020 to a tax provision of \$0.6 million for the three months ended March 31, 2021, as a result of the increase in income before income tax provision.

#### Net Income Attributable to Noncontrolling interests

Net income attributable to noncontrolling interests was derived from four subsidiaries with minority ownership outside the Company and increased by \$0.1 million, or 52.1%, from net income of \$0.2 million for the three months ended March 31, 2020 to a net income of \$0.3 million for the three months ended March 31, 2021. The increase was attributed to increase in net income attributable to noncontrolling interest from Kirnland for the three months ended March 31, 2021.

#### Net Income (Loss) Attributable to Our Stockholders

As a result of all analysis above, net income attributable to our stockholders was \$1.5 million for the three months ended March 31, 2021, and net loss attributable to our stockholders was \$339.9 million for the three months ended March 31, 2020.

## EBITDA and Adjusted EBITDA

The following table sets forth of the calculation of EBITDA and adjusted EBITDA, and reconciliation to net income (loss), the closest U.S. GAAP measure:

	For the Three months ended March 31,					Changes			
		2021		2020		Amount	%		
Net income (loss)	\$	1,823,199	\$	(339,686,532)	\$	341,509,731	10	0.5 %	
Interest expense		742,141		1,951,569		(1,209,428)	(6	2.0)%	
Income tax provision (benefit)		607,207		(482,211)		1,089,418	22	5.9 %	
Depreciation & Amortization		4,298,120	_	4,374,080		(75,960)	(	1.7)%	
EBITDA		7,470,667		(333,843,094)		341,313,761	10	2.2 %	
Goodwill impairment loss				338,191,407		(338,191,407)	(10	0.0)%	
Change in fair value of interest rate swap contracts		(1,430,892)		—		(1,430,892)	(10	0.0)%	
COVID-19 bad debt reserve recovery		(178,250)		—		(178,250)	(10	0.0)%	
Non-recurring expenses*		3,012,620		—		3,012,620	10	0.0 %	
Adjusted EBITDA	\$	8,874,145	\$	4,348,313	\$	4,525,832	10	4.1 %	
Percentage of revenue		5.6 %		2.5 %		3.1 %	12	4.0 %	



\* For the three months ended March 31, 2021, non-recurring expenses comprised of \$3.0 million for legal fees related to the defense of class action lawsuits and an internal investigation stemming from the lawsuits (see Note 17 to our financial statements for additional information.).

Adjusted EBITDA was \$8.9 million for the three months ended March 31, 2021, an increase of \$4.5 million, or 104.1%, compared to \$4.4 million for the three months ended March 31, 2020. Goodwill impairment loss was a one time transaction affecting 2020 but not 2021. Excluding the \$338 million of goodwill impairment loss, the increase in Adjusted EBITDA was primarily attributed to a \$3.3 million improvement in net income as a result of 2% gross margin improvement, and a \$3 million add back of non-recurring expenses related to the legal defense of class action lawsuits and an associated internal investigation, while being offset by a \$1.4 million subtraction of change in fair value of interest rate swap contracts.

The special reserve for doubtful accounts receivable related to COVID-19 saw a recovery of \$0.2 million due to Company's effort in collection.

#### Liquidity and Capital Resources

On January 17, 2020, the Company entered into the Second Amended Credit Agreement by and among JP Morgan, as Administrative Agent, and certain lender parties thereto, including Comerica Bank. The Second Amended Credit Agreement provided for a \$100 million asset-secured revolving credit facility maturing on November 4, 2022, and mortgage-secured Term Loans of \$75.6 million.

As of March 31, 2021, we had cash of approximately \$11.3 million and access to approximately \$83.4 million in additional funds through our \$100 million line of credit, subject to a borrowing base calculation. The strategic cost management actions undertaken in late March 2020 resulted in an overall increase of the available line of credit over time. We have funded working capital and other capital requirements primarily by equity contributions from shareholders, cash flow from operations, and bank loans. Cash is required to pay purchase costs for inventory, salaries, fuel and trucking expenses, selling expenses, rental expenses, income taxes, other operating expenses and to service debts.

Although management believes that the cash generated from operations will be sufficient to meet our normal working capital needs for at least the next twelve months, our ability to repay our current obligations will depend on the future realization of our current assets. Management has considered the historical experience, the economy, the trends in the food service distribution industry, the expected collectability of accounts receivable and the realization of the inventories as of March 31, 2021. Based on the above considerations, management is of the opinion that we have sufficient funds to meet our working capital requirements and debt obligations as they become due. However, there is no assurance that management will be successful in our plan. There are a number of factors that could potentially arise which might result in shortfalls to what is anticipated, such as the demand for our products, economic conditions, competitive pricing in the food service distribution industry, and our bank and suppliers being able to provide continued support. If the future cash flow from operations and other capital resources is insufficient to fund our liquidity needs, we may be forced to reduce or delay our expected acquisition plan, sell assets, obtain additional debt or equity capital, or refinance all or a portion of our debt.

We, however, make no assurance that we will be able to raise any additional capital in the future on satisfactory terms or at all. Our continued access to sources of liquidity depends on multiple factors, including economic conditions, the condition of financial markets, the availability of sufficient amounts of financing, our operating performance and our credit ratings. In addition, the effect of COVID-19 on the capital markets could significantly impact our cost of borrowing and the availability of capital to us.

The following table sets forth cash flow data for the three months ended March 31, 2021 and 2020:

	For	For the Three Months Ended March 31,				
		2021				
Net cash provided by operating activities	\$	10,567,284	\$	18,627,806		
Net cash used in investing activities		(440,173)		(94,073,441)		
Net cash provided by (used in) financing activities		(8,454,443)		73,597,614		
Net increase (decrease) in cash and cash equivalents	\$	1,672,668	\$	(1,848,021)		

#### **Operating Activities**



Net cash provided by operating activities consists primarily of net income adjusted for non-cash items, including depreciation and amortization, changes in deferred income taxes and others, and adjusted for the effect of working capital changes. Net cash provided by operating activities was approximately \$10.6 million for the three months ended March 31, 2021, a decrease of \$8.0 million, or 43.3%, compared to net cash provided by operating activities of \$18.6 million for the three months ended March 31, 2020. The decrease was the result of changes in working capital items mainly resulting from decreases in accounts receivable, other current assets, other long term assets, advance from customers - related party, goodwill impairment loss and loss from derivative instrument which were offset by an increase in net income, depreciation and amortization expense, gain from disposal of equipment, inventory, advances to suppliers – related parties, deferred tax benefit, and accrued expenses.

#### **Investing Activities**

Net cash used in investing activities was approximately \$0.4 million for the three months ended March 31, 2021, a decrease of \$93.7 million, or 99.5%, compared to \$94.1 million net cash used in investing activities for the three months ended March 31, 2020. The decrease was primarily due to payment made to acquire B&R Realty Subsidiaries of \$94.1 million in prior year. The decrease was offset by an increase in cash paid for the purchase of property and equipment of \$0.3 million and offset by a decrease in cash proceeds from the disposal of equipment of \$0.1 million.

#### **Financing Activities**

Net cash used in financing activities was approximately \$8.5 million for the three months ended March 31, 2021, a change of \$82.1 million, or 111.5%, compared with \$73.6 million of net cash provided by financing activities for the three months ended March 31, 2020. The change was caused primarily by a non-recurring \$75.6 million term loan proceed in prior year for the B&R Realty Acquisition, \$3.7 million increase in repayment of lines of credit and \$2.9 million increase in repayment of bank overdrafts,

#### **Commitments and Contractual Obligations**

The following table presents the Company's material contractual obligations as of March 31, 2021:

Contractual Obligations	Total			Less than 1 year 1-3 years			3-5 years			More than 5 years	
Line of credit	\$	16,380,876	\$	_	\$	16,380,876	\$	_	\$	_	
Long-term debt		92,437,434		5,898,994		9,740,083		8,086,328		68,712,029	
Promissory note payable - related party		6,500,000		—		—		—		6,500,000	
Finance lease obligations		1,198,996		424,308		609,440		165,248			
Operating lease obligations		21,849,272		999,730		1,842,654		1,540,567		17,466,321	
Total	\$	138,366,578	\$	7,323,032	\$	28,573,053	\$	9,792,143	\$	92,678,350	

On July 2, 2018, AnHeart Inc., a wholly-owned subsidiary of HF Holding ("AnHeart"), entered into two separate leases for two properties located in Manhattan, New York, at 273 Fifth Avenue and 275 Fifth Avenue, for 30 years and 15 years, respectively. The leases were on triple net basis, meaning AnHeart was required to pay all costs associated with the properties, including taxes, insurance, utilities, maintenance and repairs. HF Holding provided a guaranty for all rent and related costs of the leases, including costs associated with the planned construction of a two-story structure at 273 Fifth Avenue and rehabilitation of the building at 275 Fifth Avenue. Under the lease for 273 Fifth Avenue, the fixed rent costs over 30 years commence at \$325,000 for the first year and escalate every year during the term to \$1,047,000 in year 30. Under the lease for 275 Fifth Avenue, the fixed rent costs over 15 years commence at \$462,000 for the first year and escalate every year during the term to approximately \$760,878 in year 15. The 275 Fifth Avenue lease includes an option to extend the term for an additional 10 years. Under the leases, HF Holding delivered two letters of credit in favor of the Landlord, one in the amount of \$213,000 as security for AnHeart's obligations under the lease at 273 Fifth Avenue, and the second in the amount of \$115,500 with respect to 275 Fifth Avenue. The Company entered into the leases with the planned purpose of expanding its product lines to include Chinese herb supplements and to use the sites to develop into a hub for such products. The Company has since determined to cease this business expansion.

On February 23, 2019, the Company executed an agreement to divest all of the ownership interest in AnHeart to Ms. Jianping An, a resident of New York, for the sum of \$20,000. The transfer of ownership was disclosed and landlord consent was obtained. However, the divestment of ownership did not release HF Holding's guaranty of AnHeart's obligations or liabilities under the original lease agreements. Under the terms of the sale of AnHeart stock to Ms. An, and in consideration of the Company's ongoing guaranty of AnHeart's performance of the lease obligations, AnHeart executed a security agreement which

grants us a security interest in AnHeart assets and contains a covenant to assign the leases to HF Group if AnHeart defaults on the original lease agreements. Further, Ms. An has tendered an unconditional guaranty of all liabilities arising under the leases, in favor of the Company, executed by Minsheng Pharmaceutical Group Company, Ltd., a Chinese manufacturer and distributor of herbal medicines.

On February 10, 2021, 273 Co, a newly established Delaware limited liability company and wholly owned subsidiary of the Company, completed the closing of an Assignment and Assumption of Lease Agreement ("Assignment"), dated effective as of January 21, 2021, pursuant to which it has assumed the lease of the premises at 273 Fifth Avenue, New York, New York (the "273 Lease Agreement") dated as of July 2, 2018, by and between AnHeart, a former subsidiary of the Company, and Premier 273 Fifth, LLC ("Landlord"). On the same date, the closing documents were delivered to effectuate the amendment of the 273 Lease Agreement pursuant to an Amendment to Lease (the "Lease Amendment"). The Assignment and the 273 Lease Agreement. 273 Co has agreed to observe all the covenants and conditions of the Lease Agreement, as amended, including the payment of all rents due. Under the terms of the Lease Agreement and the Assignment, 273 Co has undertaken to construct, at Company's expense, a building on the premises, at a minimum cost of \$2,500,000. The 273 Lease Agreement and the Lease Amendment provide for a term of 30 years, with option to renew for 10 additional years, at an annual rent starting at \$325,000 and escalating annually throughout the term, with the annual rent in the final year of the initial term of \$1,047,974. The 273 Lease Amendment further granted certain rent abatement to the premises for 2020 and 2021, including a 20% reduction of annual rent in 2021. The Lease Amendment permits subletting of the premises.

#### **Off-Balance Sheet Arrangements**

We have no off-balance sheet arrangements that currently have or are reasonably likely to have a material effect on our consolidated financial position, changes in financial condition, results of operations, liquidity, capital expenditures or capital resources.

#### **Critical Accounting Policies and Estimates**

We have prepared the financial information in this Quarterly Report in accordance with U.S. GAAP. Preparing the Company's consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during these reporting periods. We base our estimates and judgments on historical experience and other factors we believe are reasonable under the circumstances. These assumptions form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Part II, Item 7—"Management's Discussion and Analysis of Financial Condition and Results of Operations" of the 2020 Annual Report includes a summary of the critical accounting policies we believe are the most important to aid in understanding our financial results. There have been no changes to those critical accounting policies that have had a material impact on our reported amounts of assets, liabilities, revenue, or expenses during the three month period ended March 31, 2021.

#### **Recent Accounting Pronouncements**

For a discussion of recent accounting pronouncements, see Note 2, Recent Accounting Pronouncements, in our consolidated financial statements.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk.

## **Interest Rate Risk**

Our debt exposes us to risk of fluctuations in interest rates. Floating rate debt, where the interest rate fluctuates periodically, exposes us to short-term changes in market interest rates. Fixed rate debt, where the interest rate is fixed over the life of the instrument, exposes us to changes in market interest rates reflected in the fair value of the debt and to the risk that we may need to refinance maturing debt with new debt at higher rates. We manage our debt portfolio to achieve an overall desired proportion of fixed and floating rate debts and may employ interest rate swaps as a tool from time to time to achieve that position.

As of March 31, 2021, our aggregate floating rate debt's outstanding principal balance was \$90.4 million, or 78.2% of total debt, consisting of long-term debt and revolving line of credit (See Notes 10, 11 and 15). Floating rate debt bore interest rate based on the floating 1-month LIBOR plus the bank spreads. The remaining 21.8% of our debt are on fixed rate. A hypothetical 1% fluctuation in the applicable rate would cause the interest expense on our floating rate debt, to change by approximately \$0.9 million per year.

## Fuel Price Risk

We are also exposed to fluctuations risk in the price and availability of diesel fuel. We require significant quantities of diesel fuel for our vehicle fleet, and the inbound delivery of the products we sell is also dependent upon shipment by diesel-fueled vehicles. We currently are able to obtain adequate supplies of diesel fuel, and prices in the current quarter increased 6% from the comparable period of 2020. However, it is impossible to predict the future availability or price of diesel fuel. The price and supply of diesel fuel fluctuates based on external factors not within our control, including geopolitical developments, supply and demand for oil and gas, regional production patterns, weather conditions and environmental concerns. Increases in the cost of diesel fuel could increase our cost of goods sold and operating costs to deliver products to our customers.

The Company does not actively hedge the price fluctuation of diesel fuel in general. Instead, we seek to minimize fuel cost risk through delivery route optimization and improving fleet utilization.

## Item 4. Controls and Procedures.

## **Evaluation of Disclosure Controls and Procedures**

Under the supervision and with the participation of our management, including our principal executive officer and principal financial and accounting officer, we conducted an evaluation of the effectiveness of our disclosure controls and procedures, as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, as of the end of the period covered by this report. In connection with this review and the audit of our consolidated financial statements for the year ended December 31, 2020, we identified weaknesses and control deficiencies in our internal control over financial reporting. The weaknesses identified include: (1) The Company has limited in-house accounting personnel with sufficient U.S. GAAP and SEC reporting experience related to complex transactions; and (2) the Company lacks sufficient IT resources to maintain effective IT General Controls, including missing certain entity level controls in IT management, lack of segregation of duties in IT functions, proper review of the operation of application systems, and measures to protect data security and maintain business sustainability. Control deficiencies are related to the lack of proper documentation to evidence the management review of various business processes. Based on this evaluation, our principal executive officer and principal financial and accounting officer have concluded that as a result of the material weakness in our internal control over financial reporting reported in our Annual Report on Form 10-K for the year ended December 31, 2020, our disclosure controls and procedures were not effective as of March 31, 2021. Notwithstanding the weaknesses, our management has concluded that the financial statements included elsewhere in this report present fairly, and in all materials respects, our financial position on results of operation and cash flow in conformity with U.S. GAAP.

Disclosure controls and procedures are designed to ensure that information required to be disclosed by us in our Exchange Act reports is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

## Changes in Internal Control Over Financial Reporting



As previously reported in our Annual Report on Form 10-K for the year ended December 31, 2020, management concluded that our internal control over financial reporting was ineffective due to material weaknesses and control deficiencies in our internal control over financial reporting. The material weaknesses identified includes: (1) the Company has limited in-house accounting personnel with sufficient U.S. GAAP and SEC reporting experiences, especially related to complex transactions and new accounting pronouncements; and (2) the Company lacks sufficient IT resources to maintain effective IT General Controls, including missing certain entity level controls in IT management, lack of segregation of duties in IT functions, proper review of the operation of application systems, and measures to protect data security and maintain business sustainability. Control deficiencies are related to the lack of proper documentation to evidence the management review of various business processes. In order to address and resolve the foregoing material weakness, during the quarter ended March 31, 2021, we continued to improve on our U.S. GAAP and SEC reporting knowledge relating to complex transactions and added additional resources both in terms of systems and manpower to improve our internal control over financial reporting.

The measures we have implemented are subject to continued management review supported by confirmation and testing, as well as audit committee oversight. Management remains committed to the implementation of remediation efforts to address these weaknesses. Although we will continue to implement measures to remedy our internal control deficiencies, there can be no assurance that our efforts will be successful or avoid potential future material weaknesses. In addition, until remediation steps have been completed and/or operated for a sufficient period of time, and subsequent evaluation of their effectiveness is completed, the weaknesses identified and described above will continue to exist.

## **PART II - OTHER INFORMATION**

## Item 1. Legal Proceedings.

From time to time, the Company is a party to various lawsuits, claims and other legal proceedings that arise in the ordinary course of business. When the Company becomes aware of a claim or potential claim, it assesses the likelihood of any loss or exposure. In accordance with authoritative guidance, the Company records loss contingencies in its financial statements only for matters in which losses are probable and can be reasonably estimated. Where a range of loss can be reasonably estimated with no best estimate in the range, the Company records the minimum estimated liability. If the loss is not probable or the amount of the loss cannot be reasonably estimated, the Company discloses the nature of the specific claim if the likelihood of a potential loss is reasonably possible and the amount involved is material. The Company continuously assesses the potential liability related to the Company's pending litigation and revises its estimates when additional information becomes available. With respect to our outstanding legal matters, we believe that the amount or estimable range of reasonably possible loss will not, either individually or in the aggregate, have a material adverse effect on our business, consolidated financial position, results of operations, or cash flows. However, the outcome of litigation is inherently uncertain. Therefore, if one or more of these ordinary-course legal matters were resolved against us for amounts in excess of management's expectations, our results of operations and financial condition, including in a particular reporting period, could be materially adversely affected.

Beginning on March 29, 2020, two putative class actions and two derivative actions were filed against us, our directors, and/or certain of our officers alleging violation of securities laws or breach of fiduciary duties in connection with allegations that we failed to disclose in public statements that the Company engaged in certain related party transactions, that insiders and related parties were enriching themselves by misusing shareholder funds, and that the Company masked the true number of free-floating shares, These cases seek unspecified damages and other forms of relief. We intend to continue to vigorously defend these lawsuits. These cases now are all pending in the U.S. District Court for the Central District of California. A motion to dismiss the amended securities fraud complaint was filed on January 19, 2021, which is pending. The derivative actions are stayed pending the outcome of that motion to dismiss. In addition, the events alleged in the lawsuits became the subject of an investigation by the Securities and Exchange Commission, with which we are cooperating. There have been no changes to the status of these proceedings as described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2020 (the "Previous Report").

#### Item 1A. Risk Factors.

There have been no changes with respect to risk factors as previously disclosed in the Previous Report. Investing in our common stock involves a high degree of risk. Before you invest you should carefully consider the risks and uncertainties described in our Previous Report, our Management's Discussion and Analysis of Financial Condition and Results of Operations set forth in Item 2 of Part I of this Quarterly Report on Form 10-Q, our consolidated financial statements and related notes included in Item 1 of Part I of this Quarterly Report on Form 10-Q and our consolidated financial statements and related notes, as well as our Management's Discussion and Analysis of Financial Condition and Results of Operations and Analysis of Financial Condition and Results of Operations in our Previous Report. Readers should carefully review those risks, as well as additional risks described in other documents we file from time to time with the SEC.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds from Registered Securities.

There have been no changes with respect to unregistered sales of equity securities as previously disclosed in the Previous Report.

## Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.



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Not applicable.

# Item 5. Other Information.

None.

# Item 6. Exhibits.

The following exhibits are being filed or furnished with this quarterly report on Form 10-Q:

Exhibit No.	Description
<u>31.1</u>	Certification of Chief Executive Officer pursuant to Rule 13a-14 and Rule 15d-14(a), promulgated under the Securities and Exchange Act of 1934, as amended.
<u>31.2</u>	Certification of Chief Financial Officer pursuant to Rule 13a-14 and Rule 15d-14(a), promulgated under the Securities and Exchange Act of 1934, as amended.
<u>32.1</u>	<u>Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley</u> <u>Act of 2002.</u>
<u>32.2</u>	Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HF FOODS GROUP INC.

By: /s/ Xiao Mou Zhang Xiao Mou Zhang Chief Executive Officer

By: /s/ Kong Hian Lee Kong Hian Lee Chief Financial Officer (Principal accounting and financial officer)

Date: May 10, 2021

## **Certification of Chief Executive Officer**

I, Xiao Mou Zhang, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of HF Foods Group Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

a)Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b)Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c)Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d)Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a)All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b)Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2021

By: /s/ Xiao Mou Zhang

Xiao Mou Zhang Chief Executive Officer

## **Certification of Chief Financial Officer**

I, Kong Hian Lee, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of HF Foods Group Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

a)Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b)Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c)Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d)Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a)All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b)Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2021

By: /s/ Kong Hian Lee

Kong Hian Lee Chief Financial Officer

## Section 1350 Certification of Chief Executive Officer

In connection with the Quarterly Report on Form 10-Q of HF Foods Group Inc. (the "Company") for the quarterly period ended March 31, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Xiao Mou Zhang, Chief Executive Officer of the Company, certify, to the best of my knowledge and belief, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Xiao Mou Zhang

Xiao Mou Zhang Chief Executive Officer May 10, 2021

## Section 1350 Certification of Chief Financial Officer

In connection with the Quarterly Report on Form 10-Q of HF Foods Group Inc. (the "Company") for the quarterly period ended March 31, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kong Hian Lee, Chief Financial Officer of the Company, certify, to the best of my knowledge and belief, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Kong Hian Lee

Kong Hian Lee Chief Financial Officer May 10, 2021